RESOURCING TOMORROW

CONFERENCE & EVENTS AWARDS 2026
BEST UK CONFERENCE FINALIST

Beyond the Echo Chamber: Turning Talk into Action

1 - 3 December 2026, London

CONFERENCE PROGRAMME

Government Round Table (Invitation Only)
30 November, Canada House, London

Resourcing Tomorrow Conference & Exhibition
1 - 3 December - Business Design Centre, London

The Anchor of LONDON MINING WEEK

BROUGHT TO YOU BY BEACON

Sponsors

Interested in becoming a sponsor?
Please email connect@resourcingtomorrow.com

RESOURCING TOMORROW

Headline Sponsor

Ministry of Energy and Minerals

Platinum Sponsor

TRAXYS

Gold Sponsors

AECOM · Epiroc · FLEET · worley

Plenary Theatre Sponsor

ideon

Silver Sponsors

ABENÓJAR TUNGSTEN S.A. · Empire Metals · HYCROFT MINING CORPORATION · PAN AMERICAN SILVER · TMK

Government Partners

ZCMC · Nova Scotia · New Brunswick · Prince Edward Island · Newfoundland Labrador · MANS · Mining Industry NL · Canada · South Africa Inspiring new ways · MSMD · Manitoba · The Mining Association of Canada · Québec · Ontario Canada

Connect Sponsor

TRAXYS

Networking Lounge Sponsor

SLR

Networking Reception Sponsor

FENIX

Lanyard Sponsor

SAUDI GOLD

Session Sponsors

EF ENERGY FUELS · GRANGER REIS · TORYS LLP

Government Roundtable Sponsors

CEM CANADIAN ENERGY METALS · eldorado gold · EF ENERGY FUELS · Refute · STRATUM INTERNATIONAL · WETSTONE

Coffee Break Sponsor

TMX TORONTO STOCK EXCHANGE TSX VENTURE EXCHANGE

Award Sponsors

mccarthy tetrault · PEEL HUNT · Pinsent Masons · PKF · SLR · STRATUM INTERNATIONAL · TM Partners Executive Search

Floorplan Sponsor

WHEATON PRECIOUS METALS

Speakers

RESOURCING TOMORROW

Rohitesh Dhawan
President and Chief Executive Officer
International Council of Mining and Minerals

Namrata Thapar
Global Director for Metals & Minerals
World Bank Group

Craig Miller
Chief Executive Officer
Valterra Platinum

Jeffrey Frankston
Acting Deputy Assistant Secretary of War, Industrial Base Resilience, OASW Industrial Base Policy
U.S. Government

David Tait
Chief Executive Officer
World Gold Council

Madalina Ivanica
Head of Critical Raw Materials Centre
DG GROW, European Commission

Frank Giustra
President and Chief Executive Officer
Fiore Corp

Mark Kristoff
Chief Executive Officer
Traxys

Xavier Saint Martin Tillet
Chief Executive Officer, Mining Business Unit
Orano Group

John Welborn MAusIMM
Chairman
Fenix Resources

Lisa Ali
Chief People and Sustainability Officer
AngloGold Ashanti

Patrick Drouin
President and Chief Sustainability Officer
Wheaton Precious Metals

SEE ALL SPEAKERS

Speakers

RESOURCING TOMORROW

Phumzile Mgcina
Deputy Minister of Mineral and Petroleum Resources, Department of Mineral Resources and Energy
Republic of South Africa

Ross Beaty
Chairman, **Equinox Gold**; Chairman, **Lumina Metals**; and Chairman Emeritus, **Pan American Silver**

William Cobb
Vice President & Chief Operating Officer
Freeport-McMoRan

Bérengère Papin
ESG Performance Manager
Eramet

Paul Gait
Group Head of Strategy
Anglo American

Sonia Scarselli
Executive Vice President, Exploration
Endeavour Mining

Mike Van Akkooi
EVP, HMS & Rare Earth Division
Energy Fuels

Paul Ferneyhough
Executive Vice President & Chief Financial Officer
Eldorado Gold Corporation

Andrew Jacob
Standards and Advocacy – Group Sustainability
BHP

Dominic Raab
Senior Strategic Advisor for Global Affairs, **Appian Capital Advisory**; Former Deputy PM, **UK**

Georgina Hallett
Chief Sustainability Officer
London Metal Exchange

Gareth Penny
Chief Executive Officer
Ninety-One Asset Management

SEE ALL SPEAKERS

MONDAY, 30 NOVEMBER

RESOURCING TOMORROW GOVERNMENT ROUNDTABLE

LONDON STOCK EXCHANGE
An LSEG Business

Venue: Canada House

Theme: Government Roundtable 2026: Turning Policy into Action
Building upon the overwhelming success of our previous Government Roundtables, the 2025 edition at the London Stock Exchange brought together a record-breaking 66 governments to analyse the global resource landscape, we are moving from framework to fruition.
While previous Government Roundtables were vital in developing a cohesive policy framework, this year's mandate is clear: Turning Policy into Action
As we move into 2026, the luxury of time has evaporated. Your input and experience are more critical than ever; we are no longer just planning for the future, we are actively defending it.
The Mandate for Immediate Action:

- Navigating Geopolitical Dynamics: Countries are moving at lightning speed to secure assets, build processing facilities, and lock in supply chains. By collaborating within this Roundtable, we move beyond rhetoric to tackle this new geopolitical paradigm through decisive, action-oriented dialogue.
- Shortening The Timelines From Exploration to Production: With the lead time from exploration to production averaging 17 years, collective action is the only way to bridge the widening supply-demand gap through aggressive, synchronised policy measures.
- Securing Market Credibility: Success depends on a unified front. By bringing investors and local communities to the table alongside mining companies and government partners, we strengthen the "Social Licence to Operate" and attract the institutional capital required for scale. Together, we can demonstrate that we can move from Policy to Production with unparalleled speed and transparency.

"Turning Policy Into Action" is the catalyst for the momentum the industry demands. This year, we focus on how Governments, Miners, and Industry can collectively drive:

- RED Collaboration in Mining Supply Chains and Innovation To Build Resilient, Multi-Stakeholder Partnerships
  Facilitated by
  Dinah McLeod, Director General, **Cobalt Institute**
- BLUE Collaboration in Financing Mining Projects Across the Full Value Chain
  Facilitated by
  Tom Attenborough – Head of International Business Development, Primary Markets, **London Stock Exchange**
- GREEN Collaboration in Driving Sustainability Through Cross-Industry Cooperation
  Facilitated by
  Remi Piet, Senior Partner, **Embellie Advisory**

Open to:

- All FORGE and Pax Silica aligned countries
- Ministers from Provinces, States and Territories
- Indigenous Nations Leaders

Attendance:

- 160 Participants
- 60 Ministers or Government Officials plus one aide
- 20 Mining CEOs / senior representatives
- 20 C-Suite industry representatives drawn from finance and key industry associations

13.00 Arrival and Registration

13.50 Opening Remarks – Objectives of Government Roundtable and Planned Format
Fiona Clouder, Director, **ClouderVista,** Senior Advisor, **Appian Advisory**

14.00 Government Roundtable First Rotation Starts

15.15 Coffee Break

15:40 Government Roundtable Second Rotation Starts

16.55 Close of Second Roundtable

17.00 Drinks Reception

In advance of the Government Roundtable each attendee will be allocated a Roundtable to sit at. Each Roundtable will be moderated by a Rapporteur who will report and present recommendations to the whole audience at the end.

National and Provincial Governments who are attending this year as of 1 August:
Algeria, Armenia, Belgium, Brazil, Canada, Czech Republic, Ecuador, France, Germany, Ghana, Honduras, Iraq, Manitoba, Namibia, Nevada, New Brunswick, Newfoundland & Labrador, Nigeria, Nova Scotia, Oman, Ontario, Panama, Philippines, Quebec, Rwanda, Saudi Arabia, South Africa, Thailand, Tłı̨chǫ Turkey, Uganda, United Kingdom, United States, Uzbekistan, Vanuatu, Western Australia, Yemen, Zambia

Mining Companies who are attending this year as of 1 August
Canadian Energy Metals, Eldorado Gold, Energy Fuels, Traxys, Wetstone Holdings, Wheaton Precious Metals

Industry Experts who are attending this year as of 1 August
Appian Capital, Cobalt Institute, Critical Minerals Association UK, CSIS, International Council on Mining and Metals, London Stock Exchange, London Metal Exchange, Minerals Council of Australia, Mining Association of Canada, OECD, Refute, SAFE, Stratum International

For more information, please contact us at connect@resourcingtomorrow.com

Sponsored by:

TUESDAY, 1 DECEMBER

ideon RESOURCING TOMORROW PLENARY THEATRE

08.30 – 10.20

Beyond the Echo Chamber: Turning Talk into Action

08.00 **Registration**

08.30 **Welcoming Remarks**
Andrew Thake, Divisional Director, **Resourcing Tomorrow**

08.40 **Opening Keynote – A Rebel's Manifesto for the Mining Industry**
Rohitesh "Ro" Dhawan is the President and Chief Executive Officer of the International Council on Mining and Metals (ICMM), a role he has held since 2021. He leads the Council of 24 CEOs of the world's largest mining & metals companies in voluntary leadership actions that raise the standards of responsible mining. In this opening address Ro will set the scene for the conference' three days, and how the industry can move from talk into action.
Rohitesh Dhawan, President and Chief Executive Officer**, International Council of Mining and Minerals (ICMM)**

09.00 **Keynote Panel Discussion**
How Can Governments And Government Funding Help Drive Mineral Supply To Accelerate Investment Throughout The Mining Value Chain?
As geopolitical tensions and industrial policies reshape the critical minerals landscape, government funding has transitioned from a supplementary incentive to an essential catalyst for project viability. This keynote panel examines how state-backed capital, including grants, debt guarantees, and strategic public-private partnerships, can absorb early-stage risk to unlock private investment across the mining value chain. Panellists will analyse the friction between raw extraction and midstream processing, the speed of domestic permitting, and how international cross-border financing can secure resilient, allied supply loops from extraction through to downstream manufacturing.

Discussion Points**:**

- De-risking the "Missing Middle": Directing state funding toward domestic midstream processing and beneficiation to break reliance on adversarial refining monopolies.
- Catalysing Private Capital: How sovereign loan guarantees, equity injections, and off-take assurances can mobilise large-scale institutional and private investment.
- Permitting and Bureaucratic Speed: Streamlining government regulatory frameworks to fast-track mine-to-market execution without compromising ESG standards.
- Geopolitical and Allied Alliances: Leveraging cross-border state financing (such as U.S. or UK funding mechanisms) to build secure value-addition infrastructure in resource-rich partner nations.

Panellists:
Madalina Ivanica Head of Critical Raw Materials Centre**, DG GROW, European Commission**
Phumzile Mgcina, Deputy Minister of Mineral and Petroleum Resources, **Department of Mineral Resources and Energy (DMRE), Republic of South Africa**
Widad Whitman, Head of Supply Chain Security, **U.S. Department of Energy (reserved)**
Deputy Minister of Mines, **Ontario Ministry of Mines (reserved)**
Oman Government (reserved)
Moderator:
Michael Pickersgill, Partner**, Torys LLP**

09.40 **Government Address: Oman**

10.00 **Keynote Leaders Panel Discussion**
Operational Excellence Built Mining Leaders. Today's Role Is Far More Complex – How Does the Mining Industry Need to Adapt?

The traditional remit of mining leadership has expanded far beyond operational output and balance-sheet management. Today's mining leaders must navigate a labyrinth of competing pressures: accelerating technological disruption, shifting geopolitical alliances, rigorous ESG mandates, and a pressing need for rapid decarbonisation. This keynote panel explores how the profile of a successful mining executive is changing and how the industry must adapt its corporate culture and strategic approach to thrive. Panellists will share insights on balancing short-term delivery with long-term resilience, whilst fostering the innovation required to secure a social licence to operate in an increasingly scrutinised global landscape.

Discussion Points:

- The Multi-Skilled Leader: Why technical mining expertise is no longer sufficient, and why leaders must now be fluent in geopolitics, digital transformation, and stakeholder diplomacy.
- Balancing Stakeholder Capitalism: Managing the competing demands of shareholders, local communities, governments, and environmental groups without compromising commercial viability.
- Organisational Agility: Transforming rigid, traditional mining hierarchies into adaptive structures that can respond swiftly to market volatility and rapid policy shifts.
- The Talent Pipeline: How the industry must modernise its value proposition to attract and retain a new generation of professionals who prioritise purpose, sustainability, and technological innovation.

Panellists:
Paul Ferneyhough, Executive Vice President, Strategy & Chief Financial Officer, **Eldorado Gold Corporation**
Tom Albanese, Chairman**, American Ocean Minerals Company**
Mark Cutifani CBE, Director and Industry Adviser
Taylor Melvin, President and Chief Executive Officer, **Ivanhoe Electric**
Lisa Ali, Chief People and Sustainability Officer**, AngloGold Ashanti**
Moderator:
Rowan Phendler, Partner**, Granger Reis**

RESOURCING TOMORROW PLENARY THEATRE

10.40 – 13.00

The Geopolitics of Critical Minerals: National Security, Mineral Independence and Value Addition

10.40 **Keynote Panel Discussion**
Building Resilient Critical Supply Chain Infrastructure Required by the Defence Sector

The rapid expansion of western defence procurement and advanced military hardware manufacturing has fundamentally altered the strategic value of critical minerals. This keynote panel explores the urgent requirement to construct highly secure, specialised midstream infrastructure capable of supplying sovereign defence industries. Moving beyond standard logistics, panellists will analyse the distinct material dependencies of modern defence systems, from high-purity rare earths to advanced alloys, and evaluate how governments and institutional investors can collaborate to fund dedicated processing facilities, protect intellectual property, and shield vital supply chains from geopolitical interference.

Discussion Points:

- The Defence Demand Spike: Mapping the specific, ultra-high-purity mineral and advanced material requirements unique to next-generation military systems and hardware.
- Insulating Sovereign Supply Loops: Structural strategies for shielding midstream processing facilities and transport corridors from trade blockades, export controls, and foreign adversarial influence.
- Financing Specialised Infrastructure: Overcoming the high capital expenditure barriers to build advanced refining and alloying plants tailored to strict military specifications.
- The Defence-Mining Pact: Exploring the role of long-term state offtake agreements, price floors, and strategic stockpiling in de-risking infrastructure investment for institutional financiers.

Panellists:
Dominic Raab, Senior Strategic Advisor for Global Affairs, **Appian Capital Advisory, Former Deputy PM, United Kingdom**
Jeffrey Frankston, Industrial Base Resilience Acting Deputy Assistant Secretary of War, **US Government**
Thomas Garnett, Chief Executive Officer & Co-founder, **Refute**
Zoe White, Head of Policy, Plans and Partnerships, **NATO**
Tomasz Husak, Director, European Commission, **DG Defence Industry and Space Directorate A - Defence Policy**

RESOURCING TOMORROW LEADERSHIP ROUNDTABLE THEATRE

10.30 – 12.00

Rebuilding with Resilience: Current Mining Opportunities in Ukraine

10.30 **Leadership Roundtable:**
Rebuilding with Resilience: Current Mining Opportunities in Ukraine

Ukraine possesses vast reserves of critical raw materials, including titanium, lithium, graphite, and rare earth elements, positioning it as a vital pillar for European and transatlantic supply chain security. However, realising this potential amid ongoing geopolitical conflict requires overcoming severe operational, financial, and infrastructural challenges. This leadership roundtable explores how international investors, policymakers, and Ukrainian stakeholders can unlock post-war mining opportunities through strategic frameworks like the U.S.-Ukraine Reconstruction Investment Fund. The session focuses on de-risking capital deployment, integrating Ukraine into Western green and defence supply chains, and accelerating modernisation to drive economic resilience and sustainable recovery.

Actionable Discussion Points & Takeaways

- De-risking & War-Risk Insurance: Develop practical financial instruments and public-private guarantees to mitigate geopolitical risks, enabling private capital to flow securely into active mining and extraction projects.
- Transatlantic Supply Integration: Align Ukrainian resource development with EU and U.S. critical mineral acts to substitute adversary-controlled dependencies in the aerospace, defence, and clean energy sectors.
- Infrastructure & Technology Modernisation: Coordinate investments in modern processing facilities, transport corridors, and advanced extraction technologies to transition Ukraine from a raw exporter to a high-value industrial partner

Participants:
Alex Sobel MP, Prime Minister's Trade Envoy of the **United Kingdom Government**
Anthony Weiss, Executive Director, **TechMet**
Jonathan Taylor, Associate General Counsel Private Equity and Investment Funds, **U.S. International Development Finance Corporation**
Geoffrey Pyatt, Senior Managing Director for Energy and Critical Minerals, **McLarty**, Former Assistant Secretary of State for the Bureau of Energy Resources, **U.S. Government**
Kseniya Orynchak, Founder and Executive Director, **National Association of Extractive Industries of Ukraine (NAEIU)**
Sir Richard Shirreff Co-Founder & Partner, **Strategia Worldwide**, Former Deputy Supreme Allied Commander Europe, **NATO**

minesandmoney INVESTMENT THEATRE

10.00 – 10.20

Investors Guide

09.55 **Session Chair:** Michael Fox, Publisher, **Prospector News**

10.00 **An Investors Guide to What Questions to Ask Mining Companies Before Investing**

Drawing on decades of fund management and discovery financing, Willem will share his personal playbook, arming attendees with the sharp, essential questions needed to stress-test mining assets, management teams, and project economics before allocating capital.

Willem Middelkoop, Chief Executive Officer, Commodity **Discovery Fund**

In conversation with
Lyndsay Malchuk, Global Capital Markets Reporter, **Apaton Finance**

10.20 – 13.00

Gold & Precious Mining Spotlights

10.20 **Mining Spotlight: First Mining Gold**
Location: Canada
Tickers: FRA: FMG, OTC: FFMGF, TSX: FF
Commodities: Gold
Project Stages: Development
Dan Wilton, President and CEO, **First Mining Gold**

10.30 **Mining Spotlight: Gateway Mining**
Location: Australia
Tickers: ASX: GML
Commodities: Gold
Project Stages: Exploration
Richard Pugh, Chief Executive Officer, **Gateway Mining**

10.40 **Mining Spotlight: Asante Gold**
Mining Company Details:
Ticker: CSE: ASE
Stock Exchanges:
Project Stage: Exploration, Development
Commodities: Gold
Campbell Baird, Chief Executive Officer, **Asante Gold**

10.50 **Mining Spotlight: Abcourt Mines**
Location: Canada

Gonzalo Garcia San Miguel, Chief Executive Officer**, Abenójar Tungsten**

Moderator: Fiona Clouder, Director, ClouderVista, **Senior Advisor, Appian Advisory (tbc)**
Rolf Kuby, Director General, **Euromines (tbc)**
Tatiana Aguilar, Manager Mining and Metals **World Economic Forum (tbc)**

11.30 **The $12 Billion Insurance Policy and the $3 Billion Capital Push: Can U.S. Government Intervention End the Era of Mineral Volatility?**
The U.S. government has dramatically escalated its industrial policy playbook to reshape the critical minerals landscape. Alongside the $12 billion "Project Vault" civilian stockpile announced in February 2026, funded by a record $10 billion loan from the U.S. Export-Import (EXIM) Bank and private capital, the White House announced a massive new $3 billion-plus direct funding package on August 7, 2026. This latest capital injection spans significant Pentagon investments, including a $1.4 billion Department of Defense loan for battery materials (such as silicon anodes via Sila Nanotechnologies), $400 million to expand strategic processing (including scandium for aerospace), and targeted capital for domestic rare earth-free magnet production, alongside EXIM financing for critical copper, graphite, and specialty metal ventures.

Together, these initiatives function as structured industrial insurance and aggressive state-backed capital deployment. Panellists will debate whether this dual-pronged framework of physical stockpiling and direct project financing can successfully end mineral volatility by providing a trusted price floor and de-risking Western supply chains amid ongoing geopolitical and export control shocks.

Discussion Points:

- The Insurance Mechanism vs. Direct Capital Deployment: Evaluating how Project Vault's subscription-based model, where companies pay commitment fees to lock in fixed purchase rates, complements direct federal funding mechanisms like the August 2026 White House mining investments to protect against extreme market volatility.
- The Sourcing Dilemma & International Reach: Confronting the structural tension of whether state-backed reserves and funding packages must initially navigate reliance on Chinese processing inputs to build immediate emergency buffers, versus the push to finance non-CCP projects globally.
- The Impact on Project Bankability: Assessing if government-backed demand signals from Project Vault combined with direct federal loans and equity-linked investments can successfully lower funding hurdles and accelerate bankability for non-Chinese mining and midstream processing projects.

Stanislav Zinchenko, CEO, **GMK Center** and Chair Industrial Ecology and Sustainable Development Committee, **European Business Association**; President, CSCMP **Ukraine Roundtable**
Dmytro Kaschuk, Head of the Subsoil Use Committee, Director of Business Development, **Geological Investment Group,**
Peter Handley, The Hague Centre for Strategic Studies and **European Initiative for Energy Security**
Tetiana Dzhumurat, Associate Director, Senior Banker, Natural Resources, **European Bank for Reconstruction and Development (EBRD)**
Nicola Watkinson, Managing Director**, TheCityUK**
Alex Kalenkov, Head, Steel, **Metals and Mining Association of Ukraine**
Scott Mathieson, Managing Director, Head of Resources and New Energy, **Liberum**
Dr. Roman Stiftner, CEO, Austrian Mining, Steel & Non-Ferrous Metals Associations Managing Director, **Austrian Mining and Steel** Association /
Director General, **Eumicon**

Facilitated by
Olena Pavlenko, President, **DiXi Group**
Roman Nitsovych, Research Director, **DiXi Group**

12.00 – 14.00

Country / Regional Seminars

12.00 **Mining Investment Opportunities in Armenia**

13.00 **Mining Investment Opportunities in Nigeria**

Facilitated by:
Bidemi Zakariyau Akande**,** Founder & CEO, **LSFPR**

Tickers: TSXV: ABI
Commodities: Gold
Project Stages: Development, Exploration, Production
Dany Cenac Robert, Vice President of Communications and Corporate Development, **Abcourt Mines**

11.00 **Mining Spotlight: BG Gold**
Location: Canada
Tickers:
Commodities: Gold
Project Stages: Exploration,
Terry Holohan, Managing Director**, BG Gold**

11.10 **Mining Spotlight: Kobo Resources**
Location: Cote d'Ivoire
Tickers: TSXV: KRI
Commodities: Gold
Project Stages: Exploration
Edward Gosselin, CEO, **Kobo Resources**

11.20 **Mining Spotlight: San Lorenzo Gold**
Location: Canada
Tickers: Private
Commodities: Gold
Project Stages: Exploration
Al Kroontje, Chairman, **San Lorenzo Gold**

11.30 **Mining Spotlight: Abitibi Metals**
Location: Canada
Tickers: TSXV: AMQ
Commodities: Gold
Project Stages: Exploration
Jonathon Deluce, President and Chief Executive Officer, **Abitibi Metals**

11.40 **Mining Spotlight: Winshear Gold**
Location: Canada
Tickers: TSXV: WINS
Commodities: Gold
Project Stages: Exploration
Richard Williams, Director, **Winshear Gold**

11.50 **Mining Spotlight: Nicola Mining**
Location: Canada
Tickers: FRA: HLI, TSXV: NIM
Commodities: Copper, Gold, Silver
Project Stages: Exploration, Production
Peter Espig, Chief Executive Officer, **Nicola Mining**

12.00 **Mining Spotlight: Borealis Mining**
Location: USA
Tickers: TSXV: BOGO

- Market Distortion and Global Competition: Analysing the risk that massive, government-financed purchasing power and targeted subsidies could inadvertently squeeze global supplies, inflate short-term pricing, and disadvantage allied buyers in the UK and Europe.

Panellists:
Gary Evans, Chief Executive Officer & Chairman**, U.S. Antimony Corporation**
Mark Kristoff, Chief Executive Officer, **Traxys**
Mark A Smith, Executive Chairman, President and Chief Executive Officer**, NioCorp**
US EXIM (reserved)

Moderator: Gracelin Baskaran, Director, Critical Minerals Security Program**, CSIS (tbc)**

12.20 **Keynote Panel Discussion**
Are Independent Supply Chains a Realistic Goal or a Geopolitical Myth?

Despite billions of dollars in western state subsidies and aggressive "friend-shoring" rhetoric, China continues to control most of the world's processing capacity for rare earths, lithium, cobalt, and graphite. This high-stakes keynote panel debate challenges whether completely decoupling from dominant monopolies is an achievable economic reality or an impossible geopolitical illusion. Panellists will analyse the pragmatic limits of supply chain independence, exploring whether western industries must ultimately look past absolute autarky and instead find ways to operate pragmatically within a permanently interconnected, albeit deeply fragmented, global market.

Discussion Points:
- The Reality of Interdependence: Confronting the massive structural dependencies that remain, and whether western climate and manufacturing targets can realistically be met without Chinese inputs.
- Friend-Shoring vs. Economic Reality: Analysing whether the higher capital and operating costs of non-Chinese supply loops can ever compete against heavily subsidised, established refining hubs.
- The Definition of "Independence": Debating whether a supply chain must be completely free of foreign elements to be secure, or if targeted "strategic resilience" and diversified sourcing are more practical goals.
- The Pragmatic Middle Ground: Exploring how western procurement managers can build risk-mitigated supply portfolios that protect national security without imposing economically crippling trade bans.

Panellists:

Commodities: Gold
Project Stages: Development, Exploration, Production
Kelly Malcolm, Chief Executive Officer, **Borealis Mining**

12.10 **Mining Spotlight: Amex Gold Mining**
Location: Quebec, Canada
Tickers: OTC: AMXEF, TSXV: AMX
Commodities: Gold
Project Stages: Exploration
Aaron Stone, VP Exploration**. AMEX Exploration**

12.20 **Mining Spotlight: Impact Silver**
Location: Mexico
Ticker: TSXV: IPT, FRA: IKL
Commodities: Silver
Project Stage:
Jerry Huang, Chief Financial Officer. **IMPACT Silver**

12.30 **Mining Spotlight: AndeXGold**
Location: Canada
Tickers: Private
Commodities: Gold
Project Stages: Exploration
Paul Champagne, Chairman CEO, **AndeXGold**

12.40 **Mining Spotlight: Bold Ventures**
Location: Canada
Tickers: TSXV: BOL.V
Commodities: Gold
Project Stages: Exploration
Coleman Robertson Vice President Exploration, **Bold Ventures**

12.50 **Mining Spotlight: Peloton Metals**
Mining Company Details:
Ticker: CSE: PMC, OTC: PMCCF
Stock Exchanges:
Project Stage: Exploration
Commodities: Gold, Lithium, Silver, Uranium
Location of Projects: United States
Ted Ellwood, President and Chief Executive Officer, **Peloton Minerals Corporation**

13.00 – 13.50

Mining Pitch Battle: Gold & Precious Metals

13.00 **Gold and Precious metals**
Three mining projects. Five natural resources investors. One winner. The Gold and precious metals Mining Pitch Battle will have three mining companies pitch for just three minutes, followed by an in-depth seven-minute Q&A session from the investor panel as the miners battle it out to become the winner.

Brian Menell, Chairman and Chief Executive Officer, **TechMet**
John Welborn, Chairman, **Fenix Resources**
Graham Talbot, Co-Founder, **Wetstone Holdings**
Jonathan Taylor, Associate General Counsel Private Equity and Investment Funds, **U.S. International Development Finance Corporation**

Moderator: Assheton Carter, Chief Executive Officer, **TDi Sustainability (tbc)**

Contestants:
Riley Trimble, Chief Executive Officer, **Aben Gold**
Cynthia Le Sueur Aquin**,** President and CEO, **Laurion Mineral Exploration**

Judges:
Miranda Werstiuk, Chief Revenue Officer **Monetary Metals**
Christina Lemm, Investment Manager, Asset Management Switzerland AG
Francis Johnstone, Investment Advisor, **Baker Steel Capital Managers**
Markus Grimm, Director, **Allied Strategic Resources**
Simon Popple, Director**, Brookville Capital**
Emcee:
Michael Fox, Publisher**, Prospector News**

12.50 Networking Lunch (Gallery Bays)

RESOURCING TOMORROW PLENARY THEATRE

14.00 – 17.00

From Extraction to Autonomy: Integrating Midstream and Downstream for Mineral Sovereignty

14.00 **Keynote Panel Discussion**
The New Alignment: Sourcing Minerals for National Defence vs. Balancing Net Zero and Climate Change Commitments

The intersection of military readiness and the energy transition have created a complex dual-demand shock for critical minerals. While national defence sectors require specialised, high-purity minerals to secure sovereign weapon systems and hardware, civilian industries simultaneously demand unprecedented volumes of the exact same materials to meet binding net-zero goals. This keynote panel analyses the escalating structural friction between these two competing national priorities. Panellists will debate how governments can strategically allocate finite mineral resources, reconcile the intensive carbon footprint of accelerated mining with climate mandates, and prevent public procurement from cannibalising private-sector clean tech supply chains.

Discussion Points:
- The Shared Feedstock Dilemma: Managing direct supply competition between defence prime contractors and electric vehicle or grid infrastructure manufacturers for key inputs like rare earths, cobalt, and nickel.
- The Decarbonisation Paradox: Balancing the immediate, high-emission reality of expanding domestic mining and refining infrastructure with strict national and corporate net-zero carbon targets.

RESOURCING TOMORROW LEADERSHIP ROUNDTABLE THEATRE

14.00 – 15.30

Mine to Mission: From Capital to Capability

14.00 **Mine to Mission: From Capital to Capability**

The agenda is under development but topics in line for discussion include:

1. Geopolitics and Strategic Materials
   - Which critical minerals and processed materials matter most to defence, AI and energy OEMs over the next decade?
   - Where are the most material gaps between current resource and processing capability and allied demand?
   - How should the industry and allied governments prioritise investment to maximise strategic value?
2. From Resource to Industrial Capability
   - What is realistic to achieve across the mining–processing–manufacturing value chain, and over what timeframe?
   - Where should different regions specialise, and where should they rely on allied partners for downstream processing or manufacturing?
   - What infrastructure, skills and regulatory conditions are required to accelerate industrial capability at pace across Western-aligned value chains?
3. Financing and De-risking Strategic Projects
   - What are the key barriers preventing capital from flowing to strategically important critical minerals projects?
   - How can government-backed Export Credit Agencies (ECAs) and Development Finance Institutions (DFIs) better coordinate to co-finance priority projects?
   - What role should offtake arrangements, government-backed guarantees and blended finance play in de-risking project

minesandmoney INVESTMENT THEATRE

13.50 – 17.00

Mining Spotlights

13.50 Session Chair: Raj Ray, Equity Analyst**, BMO**

14.00 **Mining Spotlight Puma Exploration**
Marcel Robillard, President & CEO, **Puma Exploration**

14.10 **Mining Spotlight**
Atlantic Canada Reserved

14.20 **Mining Spotlight**
Atlantic Canada Reserved

14.30 **Mining Spotlight**: **Alvear Tungsten**
Ticker:
Stock Exchanges: Private
Project Stage: Exploration
Commodities: Tungsten
Location of Projects: Argentina
Spencer Cole, Managing Director and Chief Executive Officer, **Alvear Tungsten**

14.40 **Mining Spotlight: Questcorp Mining**
Location: Mexico
Tickers: CSE: QQQ
Commodities: Copper, Gold
Project Stages:
Development, Exploration
Saf Dhillon, President and Chief Executive Officer, **Questcorp Mining**

- Prioritisation Protocols during Disruption: How western governments will legally and logistically triage mineral allocations during geopolitical supply shocks, determining if military hardware automatically supersedes civilian clean-energy deployment.
- The ESG Regulatory Divide: Addressing the challenge of applying stringent climate and human rights compliance frameworks to defines-related mineral sourcing without compromising national security timelines.

Panellists:
Andrew Trahar, Partner**, Vision Blue**
Monica Moretto, Vice President of Sustainability**, Pan American Silver**
Ingrid Edmund, Managing Director, investments, **National Wealth Fund**
Ian Morissette, Deputy Minister for Mines Quebec at Government, **Quebec**

Moderator: Estelle Levin-Nally, Chief Executive Officer and Founder, **Levin Sources (tbc)**

14.40 **Government Address: Armenia**
Davit Khudatyan. Minister of Territorial Administration and Infrastructure, **Republic of Armenia**

14.50 **Keynote Panel Discussion**
How Can The Mining Industry and Governments Collaborate to Build Commercially Viable Domestic and Regional Processing Capacities?

The geographic concentration of midstream refining represents the single largest vulnerability in Western critical mineral strategies. This keynote panel explores how the mining sector and sovereign governments can co-invest to break this bottleneck by establishing domestic and regional processing hubs. Panellists will analyse the commercial and regulatory frameworks required to make regional refining economically viable, moving beyond basic extraction to capture local value addition. The discussion will focus on aligning state capital incentives, like the US Inflation Reduction Act or the EU Critical Raw Materials Act, with private-sector mining expertise to scale up commercial processing capacities closer to extraction points.

Discussion Points:
- Funding the "Missing Middle": Designing joint public-private financing mechanisms to cover the high capital expenditure required to construct localised refining and chemical processing facilities.
- Regulatory Harmonisation and Permitting: Aligning government environmental frameworks to accelerate the approval of midstream processing plants without compromising stringent ESG metrics.

development, and how can London's capital markets accelerate this?
4. Building Allied Supply Chain Resilience
   - This sits inside an active institutional shift. The new FORGE trade block, alongside a new US-EU Critical Minerals Partnership MoU on trade, standards and stockpiling.
   - What capabilities should allied nations prioritise to best support shared defence and energy requirements, and how can/should these be sequenced?
   - How can trading houses, off-takers and commodity intermediaries accelerate market access for emerging producers?
5. Dual use for Critical Minerals

Participants:
Jeffrey Frankston, Industrial Base Resilience Acting Deputy Assistant Secretary of War, **US Government**
Zoe White, Head of Policy, Plans and Partnerships**, NATO**
Gary Evans, Chief Executive Officer & Chairman**, U.S. Antimony Corporation**
Dr Kristýna Helm, Vice President, Defence and Security Industry Association**, Czech Republic, NATO Industry Advisory Group**
Dr. Zoltán Martonyi, Defense Industry Association of **Hungary, NATO Industry Advisory Group**
Anne Lauenroth, Deputy Head of Department, International Cooperation, Security, Raw Materials and Space, **Federation of German Industries (BDI)**
Daniel Parvaz, Membership Manager**, Make UK Defence**
Greg Kuenzel, Finance Director, **Empire Metals**
Isabel Cane, Board Member**, Alliance Critical Minerals (ACM) Fund**
Henry Lawton, Investment Director (UK & Europe), **Government of South Australia**
Rolf Kuby, Director General, **Euromines**
Tatiana Aguilar, Manager Mining and Metals **World Economic Forum**
James Watson, Director General, **Eurometaux**
Chris Galvin, Head of Outreach, **ICoCA**
Jamie Williamson, Executive Director, **ICoCA**
Representatives, **Numerous Defence Companies**
John Melkon, Advisor**, Aeternum Resources**
Pereshia Berlenbach, Partner, **Earth Resource Investments**
Reserved Newfoundland and Labrador Government
Ryan Caldwell, Chief Executive Officer, **DeStijl Consulting**

Facilitators
Helaina Matza, Chief Strategic Development Officer, **TechMet**
Jeff Townsend, Chief Executive Officer, **Critical Minerals Association UK**

14.50 **Mining Spotlight: Gunnison Copper**
Ticker: TSX: GCU
Stock Exchanges: TSX
Project Stage: Exploration, Development, Production
Commodities: Copper
Location of Projects:
Craig Hallworth, Chief Financial Officer, **Gunnison Copper**

15.00 – 17.00
Critical Mineral Mining Spotlights

15.00 **Mining Spotlight: Cerro De Pasco Resources**
Location: Pasco Region of Peru
Tickers: AIM: GPPRF, TSXV: CDPR
Commodities: Rare Earth Metals, Silver, Zinc
Project Stages: Development, Exploration
Guy Goulet, Chief Executive Officer, **Cerro de Pasco Resources**

15.10 **Mining Spotlight: Northern Graphite**
Location: Canada
Tickers: TSX: NGC
Commodities: Graphite
Project Stages: Production
Hugues Jacquemin, Chief Executive Officer, **Northern Graphite Corp**

15.20 **Mining Spotlight: American Tungsten**
Location: Canada
Tickers: CSE: DEME, OTC: DEMRF
Commodities: Tungsten
Project Stages: Exploration
Ali Haji, Chief Executive Officer, **American Tungsten**

15.30 **Mining Spotlight: Pursuit Minerals**
Location: Argentina
Tickers: ASX: PUR
Commodities: Lithium
Project Stages: Development
Aaron Revelle, Managing Director & Chief Executive Officer, **Pursuit Minerals**

15.40 **Mining Spotlight: Estrella Resources**
Location: Timor Leste
Tickers: ASX: ESR
Commodities: Manganese
Project Stages: Exploration
Christopher Daws, Managing Director, **Estrella Resources**

15.50 **Mining Spotlight: Quantum Critical Minerals**
Location: Canada
Tickers: FRA:86A1, OTC: ATOXF, TSXV: LEAP
Commodities: Gallium, Rubidium, Cesium

- Regional Hub Strategies: Developing shared, multi-user processing infrastructure in strategic jurisdictions (such as North America, Europe, or allied African corridors) to serve multiple smaller mining projects.
- The Economics of Local Value Addition: Overcoming the operating cost disadvantages of Western processing facilities through state-backed off-take guarantees, tax credits, and premium-tier pricing for ESG-compliant materials.

Panellists:
Mike Van Akkooi, Executive Vice President - Metals, Alloys and Magnets Division **Energy Fuels**
Jeff Townsend, Chief Executive Officer, **Critical Minerals Association UK**
Sylvain Eckert, Chief Executive Officer**, InfraVia Capital Partners**
Moderator: Ben Simpson, Technical Discipline Manager**, SLR**

15.30 **Government Address: Nigeria**
Hon Dr. Henry Dele Alake, Minister of Solid Minerals Development, **Nigeria**

15.40 **Keynote Panel Discussion**
Beyond Hormuz: Building Mineral Supply Chains in an Infrastructure Constrained World

Discussion Points:

This panel shifts the narrative away from generic infrastructure challenges to address geopolitical friction points and the literal physical limitations of moving critical minerals.

- Infrastructure as the Ultimate Bottleneck: Addressing the reality that getting minerals "across, round, and through" global choke points are the primary limiting factor for the energy transition. How can developers safeguard themselves against these constraints?
- The Geopolitical Realities of Choke Points: Moving "Beyond Hormuz", how are modern mineral supply chains adapting as major transit corridors and logistics infrastructure increasingly become political footballs?
- Building True Supply Chain Resilience: What are the tangible, data-driven strategies for engineering multi-modal transport networks that can withstand sudden regional or political infrastructure shocks?
- The Risk of Sovereign/Government Alienation: How do industry stakeholders openly plan for "infrastructure weaponisation" and political instability without unnecessarily scaring off or alienating key host governments**?**

Panellists:
Georgina Hallett, Chief Sustainability Officer, **London Metal Exchange**
Nicholas Fournier, Chief Executive Officer**, Lobito Atlantic Railway**

15.30 – 17.00

Re-Evaluating Rare Earth Supply Chains Policy and Strategy – Where We Are and Where We Need to Get To

15.30 **Re-Evaluating Rare Earth Supply Chains Policy and Strategy – Where We Are and Where We Need to Get To**

AECOM

While the West has successfully scaled raw upstream extraction (e.g. Mountain Pass, Mount Weld), it remains trapped in a midstream chokehold. The CCP maintains an overwhelming monopoly on individual chemical separation (90%) and permanent magnet fabrication (93%). Recent CCP "dual-use" export licensing controls, dramatically expanded to encompass critical heavy rare earths (HREs) like Dysprosium, Terbium, and Yttrium, have left Western Original Equipment Manufacturers (OEMs) running "hand-to-mouth."

This roundtable brings together producers, midstream developers, defence allocators, and regulators to address a harsh reality: mining the rock is the easy part. The true survival of the Western tech and defence supply chain depends on scaling heavy rare earth separation, capturing advanced magnet demand, and reforming the toxic, radiation-heavy regulatory blockades preventing midstream expansion.

Core Discussion Pillars:

1. Moving Beyond the Mine: Capturing Last-Mile Magnet Demand

The highest-value use case for rare earths is permanent NdFeB magnets, without which EVs and precision-guided defence systems cannot move.

- The Downstream Gap: Evaluating the domestic scaling of commercial magnet operations (such as MP Materials' Independence and new 10X campuses in Texas) to absorb separated oxides.
- The Strategic Blindspot (Yttrium & HREs): Why the West's focus on light rare earths (NdPr) leaves it entirely exposed to the CCP's export cuts on defence-critical Heavy REEs, specifically Yttrium (vital for jet engine coatings, high-performance lasers, and Tomahawk missile guidance). Where are the viable non-CCP HRE processing circuits?

2. The Metallurgy & Equipment Monopoly

Separating liquid oxides is useless if you cannot forge them into metal alloys and stamp them into permanent magnets.

- The Machinery Choke Point: How do we break the CCP's near-monopoly on specialised sintering and plating machinery?
- Financing the Midstream: Can public-private partnerships or direct defence capital (e.g. Pentagon critical mineral mandates)

Project Stages: Exploration
Marcy Kiesman, Chief Executive Officer, **Quantum Critical Metals**

16.00 **Mining Spotlight: Blencowe Resources**
Location: Uganda
Tickers: Private
Commodities: Graphite
Project Stages: Exploration
Mike Ralston, Chief Executive Officer, **Blencowe Resources**

16.10 **Mining Spotlight: Ekometall Exploration**
Location: Austria
Tickers: Private
Commodities: Copper, Gold, Silver, Zinc
Project Stages: Exploration
Ryan Finlay, Chief Executive Officer, **Ekometall**

16.20 **Mining Spotlight: Renforth Resources**
Location: Canada
Tickers: CSE: RFR, FRA:9RR, OTC: RFHRF
Commodities: Cobalt, Copper, Nickel, Palladium, Platinum, Zinc, Battery Metals
Project Stages: Exploration
Nicole Brewster, President & Chief Executive Officer, **Renforth Resources**

16.30 **Mining Spotlight: Canstar Resources**
Location: Canada
Tickers: TSXV: ROX
Commodities: Antimony, Copper, Gold, Lead, Silver, Zinc
Project Stages: Exploration
Juan Carlos Giron, President & Chief Executive Officer, **Canstar Resources**

16.40 **Mining Spotlight: MFE Magnesium For Europe**
Location: Bosnia and Herzegovina
Tickers: Private
Commodities: Magnesium
Project Stages: Production
Albrecht von Kempis, Co-Founder, **MFE Magnesium For Europe**

16.50 **Mining Spotlight: Culpeo Minerals**
Ticker: ASX: CPO
Stock Exchanges:
Project Stage: Exploration
Commodities: Copper
Location of Projects: Chile
Geoff McNamara, Executive Chairman, **Culpeo Minerals**

Ingo Hofmaier, Chief Financial Officer**, Lifezone Metals**
Folaseto Akin-Olugbade, Director, **Africa50**

Moderator: Olimpia Pilch, Chief Strategy Officer, **Critical Minerals Africa Group** (tbc)

16.20 **Keynote Panel Discussion**
Value Addition and Beneficiation – Whose Responsibility is it Anyway?

This panel is designed to challenge the traditional friction between sovereign nations and private resource developers regarding local processing.

Discussion Points:

- Defining the Real Parameters of "Value": What do "value addition" and "beneficiation" tangibly mean in today's market? Where have these programmes globally succeeded, and where have they completely failed to deliver on their purported value?
- The Sovereign vs. Operator Clash (Whose Job is it Anyway?): How do we navigate the fundamental disagreement where producing governments argue that miners are extraction-only entities taking sovereign value, while mining companies counter that they are "not in the business of nation-building"?
- Analysing the Blueprint Success Stories: Examining case studies of successful joint value-add ventures, such as Anglo American, De Beers, and the Debswana partnership with the Botswana government, to see if their model can be replicated in other jurisdictions.
- The Mid-Cap Reality Check: Can mid-tier or junior operators (like Lucara Diamond) realistically shoulder the infrastructure and financial burdens of local beneficiation programmes, or are these mandates structurally limited to mega-cap joint ventures?

Panellists:
Phumzile Mgcina, Deputy Minister of Mineral and Petroleum Resources, Department of Mineral Resources and Energy (DMRE)**, Republic of South Africa**
Bérengère Papin, ESG Performance Manager, **Eramet**
Susannah McLaren – Head of Responsible Sourcing and Sustainability**, Cobalt Institute**
Gareth Penny, Chairman, **Ninety One**

Moderator:
Akshai Fofaria: Partner, **Pinsent Masons**

guarantee off-take certainty to build domestic metallisation plants?

3. The Permitting Bottleneck: Overcoming Toxic Wastes & Actinides Midstream solvent extraction is chemically complex and generates radioactive waste streams.
   - The Actinide Challenge: Cracking rare earth ores naturally concentrates thorium and uranium. Current Western regulatory frameworks treat these companion actinides as hazardous waste rather than manageable industrial byproducts, stalling processing plant approval for years.
   - Regulatory Modernisation: How can governments streamline environmental and radiological permitting to match the rapid, wartime deployment required for national security? What technical innovations in waste management and recycling can accelerate approvals?

Participants
Ben Davies, Chief Executive Officer, REIA**-Rare Earth Industry Association**
Henry Sanderson, Strategic Markets Editor**. Fastmarkets**
Donald Sadoway, Program Director, MIT (**Massachusetts Institute of Technology)**
Oliver Richards, Head of Critical Minerals and Mining (International) **DBT, Department for Business and Trade UK**
David Abraham, Principal, **Material Strata**
Robert Bayliss, Technical Lead – CRM Facility**, InnoEnergy**
Nabeel Mancheri, Director Rare Earths**, EIT Raw Materials**
Professor Allan Walton**,** Professor of Critical and Magnetic Materials, Co-Director, **Birmingham Centre for Strategic Elements and Critical Materials**
Tim Harrison, Managing Director, **Ionic Rare Earths**
Madalina Ivanica Head of Critical Raw Materials Centre**, DG GROW, European Commission**
Debra Bennethum, Vice President, Critical Minerals & Strategic Supply Chain**, Energy Fuels**
Liam Farley, Chief Executive Officer**, Xcelsior Capital**
Gareth Hatch, Managing Director**, Strategic Materials Advisory**
Andy Morley, Chief Commercial Officer**, YASA**
Vasileios Tsianos, Senior Vice President, **Neo Performance Materials**
Michael Cordel, Rare Earths Expert**, KfW IPEX-Bank**
Reserved Newfoundland and Labrador Government
Ryan Caldwell, Chief Executive Officer, **DeStijl Consulting**

Facilitated by:
Vicente Mello, Senior Vice President, **AECOM**

17.00 **Mining Spotlight: Perseverance Metals**
Ticker: TSXV: PMI
Stock Exchanges:
Project Stage: Exploration
Commodities: Cobalt, Copper, Lithium, Nickel, Palladium, Platinum
Location of Projects:
John Foulkes, President, **Perseverance Metals**

16.20 – 17.00
Mining Pitch Battle: Critical Metals

17.10 **Critical Metals Mining Pitch Battle**

Three mining projects. Five natural resources investors. One winner. The Critical Metals Mining Pitch Battle will have three mining companies pitch for just three minutes, followed by an in-depth seven-minute Q&A session from the investor panel as the miners battle it out to become the winner.

Contestants:

Judges:
Sunny Shah. Investment Team Leader, **Resource Capital Funds**
Beth Borody, Founder and Chief Executive Officer, **Femina Collective**
Paul Leone, Senior Managing Director and Head of Mining, **Tennor International**
Torsten Dennin, Chief Investment Officer, **Asset Management Switzerland AG**

Emcee:
Mark Fairburn, Founder and Director of Content, **StockBox**

18.00 **Day One Wrap-Up**

17.00 **Delegate Networking Reception (Show Floor) -** Round off the day with the Delegate Networking Reception, a relaxed opportunity to meet fellow attendees, continue conversations from the conference, and build valuable relationships over drinks in an informal setting.
Guest of Honour
Chris McDonald, Minister for Industry**, Department for Energy Security and Net Zero (DESNZ) / DBT (UK)**

WEDNESDAY, 2 DECEMBER

ideon RESOURCING TOMORROW PLENARY THEATRE

08.40 – 11.00

From Dialogue to Delivery: Bridging the Execution Gap

08.00 **Registration**

08.40 **Welcoming Remarks**
Andrew Thake, Divisional Director, **Resourcing Tomorrow**

08.50 **Keynote Gold Panel Discussion**
The New Monetary Anchor: Navigating Geopolitical Fragmentation, Central Bank Gold Accumulation, and the Accelerating Shift Toward a De-Dollarised Global Financial System in 2026 and Beyond

This keynote panel explores gold's re-emergence as the ultimate monetary anchor amid escalating geopolitical fragmentation in 2026 and beyond. As Western sanctions weaponise the US dollar, central banks globally are aggressively accumulating physical gold to diversify reserves and mitigate sovereign risk. The discussion analyses how this systemic shift accelerates de-dollarisation and reshapes the global financial architecture. For mining executives and investors, the panel bridges macroeconomic trends with the realities of the gold sector, examining how structural shifts in global capital flows, inflationary pressures, and the push for monetary autonomy will drive future project financing, asset valuation, and gold demand.

Discussion Points:
- The Weaponisation of the Dollar and the Sovereign Rush for Gold: How recent Western sanctions and geopolitical friction have triggered unprecedented physical gold accumulation by non-Western central banks looking to secure their reserves against political risks.
- Navigating a Fragmented Multi-Currency System: Assessing the practical mechanics of a de-dollarising world, including bilateral trade mechanisms and regional reserve strategies, and gold's role as a neutral, trusted floor in a multipolar financial system.
- Impact on Global Resource Financing and Valuations: How structural changes in the global monetary order impact capital allocation, equity valuations, and project financing metrics for major mining operations and gold producers.
- Gold vs. Emerging Digital Alternatives: Evaluating whether digital or asset-backed alternative platforms pose a genuine challenge to the traditional monetary system, or if they ultimately reinforce gold's status as the definitive safe-haven asset.

Panellists:
David Tait, Chief Executive Officer**, World Gold Council**
Frank Giustra, President and Chief Executive Officer, **Fiore Corp**
Ronald Peter Stöferle, Partner**, Incrementum AG**

Moderator:
Michael Amm, Partner, **Torys LLP**

09.30 **Keynote Presentation and Panel Discussion**
Capital Matters Series 1 Review, And A Sneak Preview of Series 2
Eliminating the Overrun: Implementing Rigorous Project Controls to Attract Institutional Capital And Government Funding

In an era where critical mineral projects routinely overshoot their budgets by an average of 52 per cent, capital predictability has transformed from an operational metric into a core requirement for survival. This keynote panel explores how the mining sector can implement rigorous project controls to restore fractured investor confidence and successfully attract institutional and state funding. Crucially, this session will incorporate a review of findings from Worley's Capital Matters programme, analysing the systematic root causes behind chronic budget blowouts, such as weak early feasibility studies and transactional, risk-shifting contracts. Panellists will debate how to replace traditional industry optimism bias with data-driven execution models, digital twins, and collaborative contracting frameworks that guarantee the fiscal discipline today's capital providers' demand.

Discussion Points:
- The Capital Migration Threat: Unpacking Capital Matters data on why institutional capital is fleeing mining for more predictable sectors, and how the industry can reverse this trend by treating early-stage studies as value-creation engines rather than mere box-ticking exercises.
- Moving Beyond Risk-Shifting Contracts: Replacing adversarial, transactional contracting models with collaborative approaches (such as Lean IPD or integrated EPCM) that align owner, consultant, and contractor incentives toward shared financial success.
- The Minimum Viable Project (MVP) Framework: Implementing staged, agile project delivery models that "fail fast" and focus on narrow, value-first scopes rather than over-engineered layouts that trigger massive upfront capital expenditure overruns.
- Connected Data as an Insurance Policy: Embedding unified project data platforms, predictive analytics, and digital twin simulations at the foundation of construction to eradicate disconnected data silos and provide absolute financial transparency to financiers.

Presenter:

Panellists:
Terry Briggs, Chief Development Officer, **AngloGold Ashanti**
Simon Yacoub, Senior Vice-President and Global Sector Leader, **Worley**
Moderator:
Mike Placer, Vice President Americas Sector Lead Mining, **Worley**

10.30 **Keynote Panel Discussion**
Bypassing the Bottleneck: Rethinking Federal and State/Provincial Frameworks to Fast-Track Permitting

The historic timeline required to bring a new mine from discovery to commercial production sits at an untenable 10 to 15 years, with regulatory bureaucracy and duplicative permitting processes acting as the primary barriers. This keynote panel explores the radical reshaping of federal and state/provincial regulatory frameworks designed to bypass these traditional bottlenecks without compromising stringent environmental standards.

Panellists will evaluate the real-world deployment of ambitious fast-tracking initiatives, including the expansion of the U.S. FAST-41 program, the strict 27-month permitting mandates under the EU Critical Raw Materials Act (CRMA), and Canada's sweeping Building Canada Act alongside provincial overhauls like Ontario's "One Project, One Process" model. The discussion will confront the operational hurdles of implementing these aggressive timelines, navigating federal-provincial jurisdictional overlap, and ensuring early, meaningful Indigenous co-ownership and trust to avoid the legal challenges that cause long-term project delays.

Discussion Points
- The FAST-41 Expansion in Practice: Analysing the success of the U.S. Federal Permitting Council's expanded mining dashboard in synchronising multi-agency timelines and delivering early NEPA approvals.
- Enforcing the EU CRMA Deadlines: Evaluating how European member states are adapting to the legal 27-month extraction and 15-month processing maximums via designated "single points of contact."
- Canada's Legislative Overhaul: Reviewing the impact of the Building Canada Act and localised responses, such as Quebec's Bill 5 and Ontario's specialised Mine Approvals branches, in cutting down federal-provincial duplication.
- Bridging the Trust and Speed Divide: Balancing the economic drive for rapid permitting with robust ESG verification and First Nations' Free, Prior, and Informed Consent (FPIC) to prevent catastrophic legal bottlenecks later in the lifecycle.

Panellists:
Mahnaz Khan, Vice President of Policy, **Silverado Policy Accelerator**
Photinie Koutsavlis, Vice President, Economic Affairs and Climate Change, **Mining Association of Canada**
Paul Gruner, Chief Executive Officer, **Tłı̨chǫ Investment Corporation & Group of Companies**
Reserved Government of Nova Scotia
Cornelio Delgado, Chief Sustainability Officer, International Operations**, Zijin Mining**

Moderator:
Rolf Kuby, Director General**, Euromines (tbc)**
Tatiana Aguilar, Manager Mining and Metals World Economic Forum **(tbc)**

RESOURCING TOMORROW PLENARY THEATRE

11.10 – 13.00

Disruptive Thinking: Disruptive Solutions

11.10 **In Conversation: Unlocking The Copper Demand From Hyperscalers and Robotics Without Adding New Mines**

The intense pressure to secure the copper required by hyperscalers and AI data centres has historically meant one thing: building new mines. In this presentation, Gary Agnew, Co-Founder and CEO of Ideon Technologies, challenges this convention by demonstrating how deep-tech innovation can unlock massive, latent copper volumes from existing operations.

Drawing on the deployment of Ideon's REVEAL™ Subsurface Intelligence platform, Agnew will explain how cosmic-ray muon tomography, using sub-atomic particles from space to provide x-ray-like 3D density mapping up to one kilometre underground, is eliminating geological uncertainty. By providing absolute clarity on ore body characteristics, this non-invasive technology allows global miners to optimise high-recovery caving methods, dramatically increase resource-to-reserve conversion, and boost copper output

RESOURCING TOMORROW LEADERSHIP ROUNDTABLE THEATRE

08.30 – 10.00

Building Responsible Deep Sea Bed Minerals Value Chains?

08.30 **Building Responsible Deep Sea Bed Minerals Value Chains?**

As the global energy transition accelerates, the race to secure critical minerals like cobalt, nickel, and manganese has turned attention toward the ocean floor. The international seabed, particularly zones rich in polymetallic nodules, holds vast resource potential that could fundamentally reshape global supply chains. However, unlocking this frontier requires navigating uncharted regulatory waters, severe environmental concerns, and complex technical hurdles. Moving forward requires replacing polarised rhetoric with a pragmatic framework for responsible extraction.

This exclusive Leadership Roundtable at Resourcing Tomorrow brings together deep-sea exploration pioneers, marine scientists, international regulatory bodies, sustainability officers, and ESG-focused institutional investors. The session will pivot away from theoretical debates to focus on the operational realities of building an end-to-end, responsible deep-sea mineral value

mines and money INVESTMENT THEATRE

09.20 – 13.00

Uranium Keynote Panel

09.30 **Keynote Panel**
Fuelling the Second Nuclear Age: Navigating Supply Deficits, Strategic Stockpiling, and the Uranium Investment Thesis in a Carbon-Constrained World

The global energy transition has triggered the "Second Nuclear Age," driving an unprecedented demand for uranium as nations rush to deploy next-generation reactors. However, a severe supply deficit, exacerbated by years of underinvestment, production bottlenecks, and geopolitical fractures, strains the global nuclear fuel cycle. This high-level session addresses the volatile macroeconomic realities facing utilities and investors. Participants will dissect the uranium investment thesis, analyse the urgent rise of strategic national stockpiling, and evaluate how the financial sector can deploy targeted capital to secure reliable, carbon-constrained fuel supply chains.

Discussion Points

while bypassing the ten-year permitting bottlenecks and heavy environmental footprints of greenfield exploration.

Discussion Points:

- The Reality: The copper deficit isn't a geology problem; it's an extraction crisis. We don't have a lack of copper, we have a lack of underground visibility.
- The Stakes: Copper is the nervous system of the clean energy transition. If we can't map it and extract it with precision, global green growth hits a hard ceiling.
- The Solution: We are moving past the era of blind drilling. The game-changer is subsurface intelligence, using cosmic-ray tomography and AI data fusion to literally give geologists X-ray vision a kilometre deep into the Earth

Laura Tyler, NED, **Hudbay Minerals,** Partner, **Oryx Global Minerals**
Gary Agnew, Co-Founder and CEO**, Ideon Technologies**

11.30 **Keynote Panel Discussion**
The Immediate Copper Thesis: Bridging the Gap Between Increasing Demand and Supply And The Importance of Standards

The global copper market faces an unprecedented supply crunch driven by the exponential expansion of digital infrastructure. While the energy transition remains a core consumer, the massive electricity and cooling demands of artificial intelligence data centres and hyperscalers are triggering a distinct, aggressive demand wave for copper cabling, busbars, and power transformers. This keynote panel explores "the immediate copper thesis," evaluating how the mining sector can bridge the structural gap between this soaring high-tech demand and lagging project delivery. Panellists will also debate the vital role of ESG assurance frameworks, such as The Copper Mark, in ensuring that the immense volumes of metal required by global tech giants are extracted and processed under strict, verifiable sustainability standards.

Discussion Points:

- The Hyperscaler Demand Shock: Analysing the rapid escalation of copper consumption explicitly linked to AI hardware deployment, next-generation data centres, and massive grid infrastructure expansions.
- The Structural Supply Deficit: Confronting the physical realities of declining ore grades and prolonged project lead times and exploring practical strategies to boost immediate output from existing operations.
- The Power of Premium Standards: Evaluating how rigorous ESG baselines like The Copper Mark assist miners in securing the strict, "green-certified" supply contracts required by major technology companies.
- Recycling and Secondary Sourcing: Assessing whether urban mining, electronic waste recycling, and circular supply loops can

chain. Participants will evaluate the latest advancements in low impact harvesting technology, such as untethered autonomous vehicles utilising computer vision and AI to selectively collect nodules while minimising sediment disruption.

The discussion will also address the commercial and geopolitical architecture required to bring these minerals to market. Attendees will dissect the evolving International Seabed Authority (ISA) regulatory frameworks, the hurdles of securing market credibility, and the growing demand from downstream sectors (like EV manufacturers and defence) for highly traceable, low-carbon raw materials. By aligning cutting-edge marine technology with rigorous ESG baselines, this roundtable aims to map out the exact criteria under which deep-sea resources can responsibly integrate into the global clean energy economy.

Expected Strategic Outcomes
Establishment of Standardised ESG Benchmarks: A draft framework detailing rigorous, measurable ESG criteria specifically tailored for marine environments, providing downstream buyers and automakers with the transparency required to de-risk deep-sea sourcing.

Traceability and Processing Blueprints: Actionable roadmaps to integrate block-chain enabled traceability from ocean floor extraction through to onshore processing facilities, ensuring absolute compliance with emerging international supply chain laws.

Technology Risk and Impact Mitigation Accords: Collaborative guidelines defining the baseline acceptable limits for sediment plume mitigation, noise reduction, and biodiversity preservation using next-generation AI and robotic harvesting fleets.

Cross-Stakeholder Investment Criteria: A unified briefing paper outlining the key regulatory and environmental milestones required by institutional investors to unlock green financing and project capital for certified, responsible seabed operations.

Participants
Graham Talbot, Co-Founder, **Wetstone Holdings**
George Adams, Business Development Manager**, Oil States Industries**
Guido Van Den Bos, Director**, NOV**
Tom Albanese, Chairman**, American Ocean Minerals Corporation (AOMC)**
John Lindberg, Policy and Government Affairs, **ICMM**
Tom Peacock, Professor of Mechanical Engineering**, MIT**
Hans Smit, President and Chief Executive Officer**, American Ocean Minerals Corporation (AOMC)**
Louisa Casson, Campaign Manager, **Greenpeace**
Michael Lodge, Former Secretary General, International Seabed Authority and Head of International and Regulatory Affairs, **Wetstone Holdings**
Stephen Mackie, Senior Director of Metallurgy**, SGS**

- De-Risking the Investment Thesis: Navigating structural market deficits to unlock institutional capital for uranium exploration and fast-tracked mine development.
- Geopolitical Stockpiling Strategies: Assessing how utilities and governments are adapting to structural bottlenecks through aggressive, long-term strategic fuel stockpiling.
- The Carbon-Constrained Imperative: Aligning nuclear energy expansion with strict ESG mandates to fulfill global net-zero targets and base-load energy security.
- Supply Chain Fragmentation: Analysing the shift away from volatile, legacy enrichment corridors toward secure, localised Western fuel processing networks**.**

Panellists:

Angelos Damaskos, Chief Executive Officer, **Sector Investments Reserved Newfoundland and Labrador Government**

Moderator:
Dennis Gibson, Chairman, **Critical Minerals Association USA**

10.00 – 13.00

Copper and Base Metals Mining Spotlights

10.00 Mining Spotlight: **Fenix Resources**
Ticker: ASX: FEX
Project Stage: Production
Commodities: Iron Ore
Location of Projects: Australia
John Welborn, Chairman, **Fenix Resources**

10.10 **Mining Spotlight: Coda Minerals**
Location: Australia
Tickers: ASX: COD
Commodities: Copper
Project Stages: Exploration
Chris Stevens, Chief Executive Officer **Coda Minerals**

10.20 **Mining Spotlight: Laramide Resources**
Location: Canada
Tickers: ASX: LAM, OTC: LMRXF, TSX: LAM
Commodities: Uranium
Project Stages: Development, Exploration
Marc Henderson, President and Chief Executive Officer**, Laramide Resources**

10.30 **Mining Spotlight: Ankh Resources**
Location: Egypt
Tickers: Private
Commodities: Copper, Gold
Project Stages: Exploration
Mostafa Talaat, Chief Executive Officer, **Ankh Resources**

scale quickly enough to ease the physical burden on primary extraction.

Panellists:
Michele Brulhart, Executive Director, **The Copper Mark**
Sophie Kellerman, Head of Sustainability – Copper, Zinc, Nickel, **Glencore**
Mark Gupta, Senior Vice President, Corporate Development and Strategy, **Hudbay Minerals**
Juan Ignacio Diaz, President & Chief Executive Officer, **International Copper Association**

Moderator: Rowan Phendler, Partner, **Granger Reis (tbc)**

12.20 **Keynote Panel Discussion**
Beyond the Chatbot: Scaling AI Across the Entire Mining Lifecycle for Real-World Wins

For all the industry buzz surrounding Artificial Intelligence, much of mining's practical experience has been bottlenecked by the limits of Large Language Models and surface-level tools, breeding a healthy dose of operational scepticism. It is time to look past generative prompts and examine how machine learning and advanced data architectures can actually drive value where the rubber meets the road.

This session cuts through the hype to explore how AI can be deployed holistically, moving far beyond early-stage exploration to transform every phase of the mining lifecycle. Attendees will discover where the genuine, high-impact wins lie over the next three to five years, from real-time process optimisation in the mill and autonomous fleet management to predictive maintenance in heavy machinery and rigorous ESG compliance tracking. Join industry leaders as they map out a pragmatic roadmap for turning AI from a boardroom buzzword into a proven operational asset that secures the future of modern mining.

Discussion Points:
- Sifting Hype from Reality: Addressing industry scepticism around LLMs and defining where machine learning delivers tangible operational metrics rather than just digital noise.
- Life-of-Mine Integration: Moving past exploration to map out how predictive and prescriptive AI can optimise extraction, processing, supply chain logistics, and site closure.
- The 3-to-5-Year Horizon: Identifying the low-hanging fruit and high-yield wins, such as predictive maintenance and mill optimisation, that will define competitive advantage in the near term.
- Overcoming Adoption Barriers: Tackling data silos, legacy infrastructure, and workforce readiness to successfully scale AI deployments underground and across surface operations.

Panellists:
Rasmus Tammia, Artificial Intelligence in Mining - Program Manager, **Boliden**
Simon Granberg, Senior Deep-Sea Mining Policy Officer, **Seas at Risk**
Jessica Battle, Lead No Deep Seabed Mining Initiative, **World Wildlife Fund**
Hilde Ottesen Braut, Assistant Director Technology, Analysis and Co-Existence, **Sokkeldirektoratet**
Anna Fleming, Programme Manager - Critical Minerals, **Ellen MacArthur Foundation**
Johnny West, Principal, **Koinon Consulting**
Walter Sognes, CEO, **Glomar Minerals**

Facilitated by:
Assheton Carter, Chief Executive Officer, **TDi Sustainability**

10.00 – 12.15

Country / Regional Seminars

10.00 **Mining Investment Opportunities in Manitoba**

10.45 **Unlocking Oman's Mineral Frontier – Investment, Infrastructure, and In-Country Value**

Oman is rapidly positioning itself as one of the Middle East's most progressive, geologically rich frontiers for mining and mineral processing. Driven by Oman Vision 2040 and the structured oversight of the Ministry of Energy and Minerals alongside Minerals Development Oman (MDO), the Sultanate is opening up major concessions spanning high-grade copper, gold, chromite, industrial minerals, and critical elements like nickel and antimony.

Unlike traditional resource jurisdictions, Oman offers low-cost energy solutions, world-class deep-water port infrastructure (such as Sohar and Duqm), and a strategic geographic bridge connecting East and West. This 90-minute roundtable cuts through the noise to examine how international capital, advanced technologies, and foreign joint-venture partners can actively participate in Oman's downstream processing and resource development ecosystem.

Mining is central to Oman's Vision 2040 plan to cut its reliance on oil and gas. The target is to lift mining's share of GDP from 1.4% to 10% by 2040.
Oman wants to become a leading regional mining centre and a reliable global supplier of critical minerals, and is expanding exploration for copper, gold, chromite, nickel, rare earth elements and industrial minerals.

Where much of the regional pipeline is still at the memorandum stage, Oman's numbers are already moving: the $450 million Mazoon copper project and a $419 million port at Al

10.40 **Mining Spotlight: Panoro Minerals**
Location: Peru
Tickers: OTC: POROF, TSXV: PML
Commodities: Copper, Gold, Silver
Project Stages: Development, Exploration
Luquman Shaheen, Chief Executive Officer, **Panoro Minerals**

10.50 **Mining Spotlight: Oroco Resource**
Location: Mexico
Tickers: OTC: ORRCF, TSXV: OCO
Commodities: Copper
Project Stages: Exploration
Charlie Cryer, Chief Executive Officer, **Oroco Resource** (tbc)

11.00 **Mining Spotlight: Aston Bay Holdings**
Location: Canada
Tickers: NYSE: ATBHF, TSXV: BAY
Commodities: Copper, Gold, Silver, Zinc
Project Stages: Exploration
Thomas Ullrich, Chief Executive Officer, **Aston Bay Holdings**

11.10 **Mining Spotlight: Santacruz Silver Mining**
Location: Bolivia
Tickers: FRA:1SZ, OTC: SZSMF, TSXV: SCZ
Commodities: Silver, Zinc
Project Stages: Exploration, Production
Arturo Prestamo, Executive Chairman and Chief Executive Officer, **Santacruz Silver Mining**

11.20 **Mining Spotlight: Stallion Uranium**
Location: Canada
Tickers: OTC: STLNF, TSXV: STUD
Commodities: Uranium
Project Stages: Exploration
Matthew Schwab, Chief Executive Officer & Director, **Stallion Uranium**

11.30 **Mining Spotlight: Canuc Resources**
Location: Canada
Tickers: OTC: CNUCF, TSXV: CDA
Commodities: Copper, Gold, Uranium
Project Stages: Exploration
Christopher J Berlet, Chief Executive Officer & Director, **Canuc Resources**

11.40 **Mining Spotlight: Strickland Metals**
Location: Australia
Tickers: ASX: STK
Commodities: Copper, Gold, Lead, Nickel, Silver, Zinc

Andrew Scott, Interim CEO**, Global Mining Guidelines Group (GMG)**
Fanie Terblanche, Decision Scientist**, Epiroc**

Moderator: Roby Stancel, Managing Partner, **Innovation Architects** (tbc)

Shuwaymiyah are under construction, backed by 23 concessions in development and $500 million in recent exploration agreements.

Copper exports resumed this year after a 30-year gap, part of a wider shift from raw exports towards processing, manufacturing and lower-carbon production.
Oman is opening the door to foreign investors and technology partners, with 20 to 30 year concessions, 100% foreign ownership and licences issued digitally through its Taqa platform.

Project Stages: Exploration
Paul L'Herpiniere, Managing Director, **Strickland Metals**

11.50 **Mining Spotlight: Tempest Metals**
Location: Australia
Tickers: ASX: TEM
Commodities: Copper, Gold, Iron Ore, Silver, Zinc
Project Stages: Development, Exploration
Don Smith, Managing Director, **Tempest Minerals**

12.00 **Mining Spotlight: Impact Minerals**
Location: Australia
Tickers: ASX: IPT
Commodities: Copper, Gold, Lead, Nickel, Silver, Zinc, HPA, PGMs
Project Stages: Exploration
Michael Jones, Managing Director, **Impact Minerals**

12.10 **Mining Spotlight: Royal Road Minerals**
Location: Saudi Arabia, Morocco, Colombia
Tickers: FRA: RLU, OTC: RRDMR, TSXV: RYR
Commodities: Copper, Gold
Project Stages: Exploration
Tim Coughlin, President and Chief Executive Officer, **Royal Road Minerals**

12.20 **Mining Spotlight: Trident Resources**
Location: Canada
Tickers: OTC: TRDTF, TSXV: ROCK
Commodities: Copper, Gold
Project Stages: Exploration
Jon Wiesblatt, Chief Executive Officer and Director, **Trident Resources**

12.30 **Mining Spotlight: Lifezone Metals**
Location: Tanzania
Tickers: NYSE: LZM
Commodities: Copper, Gold, Nickel
Project Stages: Exploration, Production
Ingo Hofmaier, Chief Financial Officer, **Lifezone Metals**

12.40 **Mining Spotlight**: **U.S. Antimony Corporation**
Ticker: NYSE: UAMY
Stock Exchanges:
Project Stage: Exploration
Commodities: Antimony
Location of Projects: USA
Gary Evans, Chief Executive Officer & Chairman, **U.S. Antimony Corporation**

13.00 **Mining Spotlight: NioCorp**

Location: USA
Tickers: NASDAQ: NB
Commodities: Niobium, Rare Earth Metals, Scandium, Titanium
Project Stages: Development

Mark A Smith, Executive Chairman, President and Chief Executive Officer**, NioCorp**

13.00 – 13.30

Mining Pitch Battle: Copper, Uranium & Base Metals

13.10 **Copper, Uranium and Base Metals**

Three mining projects. Five natural resources investors. One winner. The Copper and Base Metals Mining Pitch Battle will have three mining companies pitch for just three minutes, followed by an in-depth seven-minute Q&A session from the investor panel as the miners battle it out to become the winner.

Contestants:

Judges:
Cailey Barker, Senior Investor Adviser, **Orion Resource Partners**
Martin French, Director**, London Specialised Capital**
Gaius King, Resource Analyst, **Janus Analysis**
Angelos Damaskos, Chief Executive Officer, Sector Investments

Emcee: Lyndsay Malchuk, Global Capital Markets Reporter, **Apaton Finance**

12.50 Networking Lunch (Gallery Bays)

RESOURCING TOMORROW PLENARY THEATRE

14.00 – 17.00

Sustainability 2.0: Applying Disruptive Thinking To Reimagine Mining Processes

14.00 **Keynote Panel Discussion**
Is Sustainability 1.0 Dead? Redefining Resource Resilience, Transparency, and the Value Proposition of 'Mining for Good' When Traditional ESG Mandates Falter

The initial era of mining ESG, Sustainability 1.0, focused heavily on defensive enterprise integration: cleaning up environmental legacies, compiling rigid compliance checklists, and mitigating public relations risks. However, as shifting geopolitical realities force a focus on raw resource security and traditional ESG mandates face institutional backlash, this framework is faltering.

RESOURCING TOMORROW LEADERSHIP ROUNDTABLE THEATRE

12.30 – 14.00

Before the Reserve: Where Subsurface Uncertainty Stalls

12.30 **Before the Reserve: Where Subsurface Uncertainty Stalls Capital**

FLEET

The lag from discovery to production now averages 17.9 years for mines started since 2020 , up from 12.7 years for those a decade and a half earlier (S&P Global Market Intelligence). Despite major advances in exploration technology and urgent market demand for critical minerals, the industry is moving slower, not faster.

While discovery rates accelerate, progress stalls at the handoff s. The confidence each stakeholder holds in the subsurface model

mines and money INVESTMENT THEATRE

13.50 – 16.10

Mining Spotlights

14.00 Kieron Hodgson, Research Analyst, **Peel Hunt**

14.00 **Mining Spotlight: Altai Resources**
Location: Kazakhstan
Tickers: Private
Commodities: Copper, Nickel
Project Stages: Exploration
Jonathan Reard, CEO, **Altai Resources**

14.10 **Mining Spotlight: EQ Resources**
Ticker: ASX: EQR
Stock Exchanges:
Project Stage: Exploration
Commodities: Tungsten

This keynote panel debate challenges the sector to define what comes next. Panellists will analyse the transition to a more pragmatic, security-driven model of "resource resilience." The discussion will focus on how mining companies can rebuild their value proposition, moving past superficial corporate compliance to deliver radical operational transparency and verifiable regional economic growth that justifies the title of "Mining for Good."

Discussion Points

- The Collapse of the ESG Checklist: Assessing why traditional, box-ticking ESG metrics are failing to secure project financing or local trust, and what a leaner, results-oriented compliance model looks like.
- Resource Resilience over Rhetoric: Shifting the corporate focus from passive risk reduction to active supply chain security, resource sovereignty, and localised material buffering.
- The New Transparency Standard: How blockchain tracking, real-time emissions monitoring, and open data platforms are replacing retroactive annual sustainability reporting to fight greenwashing allegations.
- Quantifying 'Mining for Good': Redefining the industry's social value proposition by anchoring mine development directly to local infrastructure, sovereign wealth creation, and long-term economic development

Panellists:
Carol Plummer, Executive Vice President, Sustainability, People & Culture**, Agnico Eagle**
Patrick Drouin, President and Chief Sustainability Officer**, Wheaton Precious Metals**
Pereshia Berlenbach, Partner**, Earth Resource Investments**
Louis Maréchal – Senior Advisor**, OECD**

Moderator:
Lucy Crane, Managing Director**, Women in Mining UK (tbc)**

14.40 **Film Preview Buried: The Race For What's Below**
Andrew Bogrand – Policy Lead (Human Rights and Natural Resource Justice), **Oxfam**
James Devas, Corporate Affairs Manager**, First Quantum Minerals**
James Nicholson, Industry Adviser

Moderator:
Fabiana Di Lorenzo, Senior Director, **Responsible Minerals Initiative (tbc)**

15:00 **Keynote Panel Discussion**
Radical Circularity and Mining as a Service: Integrating Recycling, Remining, Secondary Mining, Urban Mining, and Waste-to-Value as Core Revenue-Generating Business Models Rather than Cost Centres

often slows decision-making, consuming capital in cyclical infi ll drilling to defend an underlying interpretation rather than efficiently advancing resource conversion, securing investment, and bringing assets into production.
Uncertainty rarely sits in the macroscopic presence of an orebody; it lives in the structural architecture that governs grade continuity, hydrogeology, and ground stability. When these structural controls are poorly constrained, friction compounds at every key gate , whether geological surveys are seeking to attract exploration capital to a jurisdiction, corporate teams are attempting to upgrade inferred resources to indicate, or fi nanciers are assessing risk at the fi nal investment decision.
This roundtable examines where structural data gaps quietly erode project velocity , and how building high-resolution structural confi dence upstream can establish a faster, more capital-efficient path from discovery to bankable development**.**

Participants
Elaine Dorward-King, Independent non-Executive Director, **Sibanye-Stillwater and Kenmare Resources**
Brent Bergeron, Senior Vice President, **Pan American Silver**
Terry Briggs, Chief Development Officer, **AngloGold Ashanti**
James Devas, Corporate Affairs Manager, **First Quantum Minerals**

Facilitated by Ashleigh Collins, Vice President - Strategic Partnerships, **Fleet Space Technologies**

14.00 – 15.30

Determining The Critical Successful Factors for Mining Planning And Design

14.00 **Determining The Critical Successful Factors for Mining Planning And Design**

Epiroc

Mine planning and design decisions made in the earliest stages of a project lock in cost, safety and productivity outcomes for decades to come — long before a single piece of equipment reaches site.

This Roundtable is built for the people who own technical direction inside a mining company: Chief Operating Officers, Technical Directors, Heads of Mine Planning, Study Managers, General Managers of Operations, and VPs of Engineering. It also draws engineering and technical services firms delivering feasibility studies, mine design work and project execution — principals, technical directors and study leads from those consultancies. Beyond individual companies, it's relevant to equipment and automation providers whose technology is embedded in planning decisions, and to investors and financiers who need to assess whether a project's technical plan is genuinely bankable. In short: anyone with real influence over how a mine gets designed, not just how it gets financed.

Location of Projects: Australia
Jono Kort . CFO**. EQ Resources**

14.20 **Mining Spotlight: Atlas Salt**
Location: Canada
Tickers: TSXV: SALT
Commodities: Mineral Sands
Project Stages: Production
Nolan Peterson, CEO, **Atlas Salt**

14.30 **Mining Spotlight: Galan Lithium**
Location: Argentina
Tickers: ASX: GLN, FRA:9CH
Commodities: Lithium
Project Stages: Development
J P Vargas De La Vega, Managing Director**, Galan Lithium**

14.40 **Mining Spotlight: First Class Metals**
Location: Canada
Tickers: FRA: WN9, LSE: FCM
Commodities: Copper, Gold, Nickel, Silver
Project Stages: Development, Exploration
Marc J Sale**,** Chief Executive Officer and Executive Director**, First Class Metals**

14.50 **Mining Spotlight: Power Metallic**
Location: Canada
Tickers: FRA: F12, OTC: CRECF, TSXV: CRE
Commodities: Nickel
Project Stages: Exploration
Duncan Roy, Vice President Investor Relations, **Power Metallic Mines**

15.00 **Mining Spotlight: Panther Metals**
Location: UK
Tickers: LSE: PALM
Commodities: Copper, Nickel, Zinc
Project Stages: Exploration
Darren Hazelwood, Chief Executive Officer, **Panther Metals**

15.10 **Aeternum Resources**
Josua Oosthuizen, Chief Executive Officer**, Aeternum Resources**

15.20 **Mining Spotlight: Canadian Energy Metals**
Mining Company Details:
Ticker: Private
Stock Exchanges:
Project Stage: Exploration, Development
Commodities: Vanadium
Location of Projects: Canada

The mining industry has traditionally viewed waste management, tailings treatment, and site rehabilitation as pure liabilities and cost centres. This keynote panel explores a radical paradigm shift: the transition to "Mining as a Service" (MaaS) and the commercialisation of the circular economy.

Panellists will analyse how forward-thinking operators are integrating remining, secondary processing, and urban recycling directly into their core business models to create highly profitable, parallel revenue streams. By treating legacy waste dumps, industrial slags, and end-of-life battery "black mass" not as environmental burdens but as high-grade, pre-crushed mineral reserves, the sector can secure critical mineral supplies at a fraction of the capital expenditure, timeline, and carbon footprint of traditional greenfield mining.

Discussion Points:

- The Mining as a Service (MaaS) Pivot: Redefining the corporate identity of mining majors from primary extractors to lifecycle material managers who retain ownership of metals through downstream loops.
- Monetising the Tailings Dam: Deploying advanced beneficiation and chemical processing technologies to profitably extract high-value rare earths, cobalt, and copper from legacy industrial waste and process residues.
- Urban Mining and Black Mass Integration: Evaluating how traditional miners can hedge against resource depletion by acquiring or partnering with e-waste and battery recycling firms to process secondary materials.
- The Capex and Carbon Advantage: Analysing the financial mechanics of secondary mining, where the elimination of traditional blasting, crushing, and extensive permitting dramatically lowers both production costs and scope emissions.

Panellists:
Niel Pretorius, Chief Executive Officer, **DRDGOLD**
Martin Hauser, Director of Circular Solutions, **Aurubis**
William Cobb, Vice President, Chief Operating Officer, **Freeport-McMoRan**
Anne Lauenroth, Deputy Head of Department, **BDI**
Mintek (reserved)

Moderator: Wendy Tyrrell – Managing Director**, The Long View (tbc)**

15.40 **Keynote Panel Discussion**
Forging Cross-Industry Alliances to Secure Sustainable Supply

The traditional, fragmented relationship between upstream extraction and downstream manufacturing is no longer fit for purpose in a highly competitive critical minerals market. To bypass

Attendees leave with more than networking — they get a working view of how peers are actually solving the planning trade-offs everyone faces: sequencing, automation adoption, safety-by-design, and the gap between feasibility-study assumptions and what happens once a mine is operating. The closed-door, roundtable format means franker discussion than a normal conference panel, with real project examples rather than marketing pitches. For technical leaders, it's a chance to benchmark their own approach against the industry's best thinking; for consultancies and vendors, it's direct access to the people making design decisions; for investors, it's a fast way to understand what separates a resilient mine plan from a fragile one.

Participants
Jennifer Prospero, Senior Director, Sustainability**, Eldorado Gold**
Jasmine Abrahams, Vice President Sustainability**, Ivanhoe Mines**

Facilitator:
Andre Steenkamp, General Manager - Digital Solutions Plan Product Line**, Epiroc**
Fanie Terblanche, Decision Scientist**, Epiroc**

15.30-17.00

Creating Pan-African Value through Multi-Modal Infrastructure

15.40 **Creating Pan-African Value Chains through Multi-Modal Infrastructure**

As global demand for critical minerals intensifies, African nations are shifting from passive exporters of raw resources to primary architects of regional value addition. However, capitalising on this historic shift requires breaking down the physical and regulatory bottlenecks that isolate rich mining zones from industrial processing hubs and deep-water ports.

This exclusive Leadership Roundtable gathers key African mineral ministers, global infrastructure developers, finance executives, and logistical partners to convert high-level policy into concrete, cross-border strategies. The discussion will centre on moving beyond national echo chambers to architect multi-modal infrastructure corridors, integrating rail, road, green-energy grids, and maritime networks, capable of supporting robust intra-African supply chains and keeping raw mineral processing on the continent.

Rather than focusing purely on abstract logistics, this session addresses the tangible commercial realities of cross-border development. Participants will examine how synchronised mining policies, private-public partnerships (PPPs), and targeted international capital can de-risk infrastructure investments. By connecting mine-site realities directly with downstream processing opportunities, the roundtable serves as the roadmap for a unified African mineral economy.

Christopher Hopkins, President and Chief Executive Officer, **Canadian Energy Metals**

15.30 **Mining Spotlight: Algo Grande Copper**
Location: Mexico
Tickers: TSXV: ALGR
Commodities: Copper
Project Stages: Exploration
Algo Grande Copper

15.40 **Mining Spotlight: Auro Metals**
Location: Ecuador
Tickers: OTC: AURFF, TSXV: AURO
Commodities: Copper, Gold
Project Stages: Development, Exploration
Victor Feng, Chief Executive Officer**, Auro Metals**

15.50 **Mining Spotlight: Rockfire Resources**
Ticker: ROCK
Stock Exchanges: LSE
Project Stage: Exploration
Commodities: Lead, Rare Earth Metals, Silver, Zinc
Location of Projects: Greece
David Price, Chief Executive Officer**, Rockfire Resources**

16.00 **Mining Spotlight: GreenTech Metals**
Ticker: ASX: GRE
Stock Exchanges: ASX
Project Stage: Exploration
Commodities: Copper, Gold, Lithium, Nickel, Palladium, Platinum
Location of Projects: Australia
James Rattenbury, Chief Executive Officer**, GreenTech Metals**

16.10 **Mining Spotlight: Culpeo Minerals**
Ticker: ASX: CPO
Stock Exchanges:
Project Stage: Exploration
Commodities: Copper
Location of Projects: Chile
Geoff McNamara, Executive Chairman, **Culpeo Minerals**

16.10 **Mining Spotlight: Sirios Resources**
Ticker: TSX-V: SOI, OTCQB: SIREF
Location: Canada
Commodities: Gold
Project Stages: Exploration
Jean-Félix Lepage, CEO, **Sirios Resources**

16.20 **Mining Spotlight: Coyote Copper Mines**
Location: Arizona

protracted project timelines and volatile commodity markets, a new wave of cross-industry alliances is emerging.

This keynote panel explores how mining majors are forming unprecedented joint ventures and direct partnerships with downstream sectors, ranging from automotive original equipment manufacturers (OEMs) and battery manufacturers to defence prime contractors and technology hyperscalers. Panellists will analyse the mechanics of these unconventional alliances, evaluating how direct equity investments, co-funding of processing hubs, and long-term, creditworthy offtake agreements are reshaping the value chain to ensure a secure, ethically traceable, and sustainable supply of raw materials.

Discussion Points:

- The Downstream Capital Influx: Analysing the strategic drivers behind automotive and tech giants making direct equity investments and providing balance-sheet financing to upstream mining projects.
- Bridging the Timeline Mismatch: Structuring multi-sector frameworks that reconcile the long lead times of mine development with the rapid, volatile product lifecycles of downstream technology.
- Securing Traceability and ESG Provenance: Leveraging cross-industry data-sharing protocols to guarantee absolute carbon footprint and human rights verification from mine site to finished end-product.
- De-Risking through Ecosystems: How multilateral alliances, combining miners, processors, end-users, and government backers, can overcome antitrust concerns and build a cohesive, resilient supply loop.

Panellists:
Brent Bergeron, Senior Vice President**, Pan American Silver**
Francesco Gattiglio, Vice President External Affairs Europe **Albemarle Corporation**
Michael Jack, Deputy Minister (DM) Department of Business, Mining, Trade and Job Creation**, Province of Manitoba**

Moderator:
Fiona Clouder, Director, ClouderVista, **Senior Advisor, Appian Advisory (tbc)**
Rolf Kuby, Director General, **Euromines (tbc)**
Tatiana Aguilar, Manager Mining and Metals **World Economic Forum (tbc)**

16:20 **Keynote Panel Discussion**
Regenerative Mining & Net-Positive Impact: Shifting the Goalpost From "Doing Less Harm" to Active Ecosystem Restoration and Biodiversity Gains That Strengthen the Case for New Permits

As global environmental scrutiny intensifies and regulatory bodies demand more than passive compliance, the traditional mitigation framework of "doing less harm" is no longer enough to secure a

Expected Strategic Outcomes

- Cross-Border Regulatory Alignment: A framework roadmap to harmonise transit regulations, reduce custom bottlenecks, and standardise tariffs across key mining corridors, significantly lowering the cost of intra-African mineral transit.
- Consolidated Infrastructure PPP Blueprints: The establishment of fast-tracked public-private partnership models tailored for multi-modal corridors, blending developmental finance with institutional private capital to fund green-energy and rail projects.
- Accelerated In-Country Beneficiation: Binding commitments and actionable strategies between mining operators and regional governments to scale up local processing and refining capacity, moving Africa away from raw exports toward high-value mineral products.
- Strategic Corridors Linkage: Concrete investment pitches linking remote, high-yield critical mineral blocks with expanded transport corridors and regional industrial parks.

Participants
Phumzile Mgcina, Deputy Minister of Mineral and Petroleum Resources, **Department of Mineral Resources and Energy DMRE), Republic of South Africa**
Honorable Dele Alake – Minister of Solid Minerals Development, Ministry of Solid Minerals Development (MSMD), **Federal Republic of Nigeria**
Alice Uwase, Chief Executive Officer, **Rwanda Mines Petroleum & Gas Board**
Folaseto Akin-Olugbade, Investment Director**, Africa50 Group**
Richard Dion. Senior Advisor**, CONNEX**
Ignacio De Calonje, Chief Investment Officer**, International Finance Corporation**
Roberto Ridolfi, Vice President Africa **Climate Energy Nexus**
Dr. Comfort Asokoro-Ogaji, Executive Director**, WIM Africa**
Emily Stewart, Head of Policy and EU Relations, Transition Minerals**, Global Witness**
Maddie Srivastava, Senior Director**, AMED Funds**
Bérengère Papin, ESG Performance Manager, **Eramet**

Facilitated by
Veronica Bolton Smith, Chief Executive Officer**, Critical Minerals Africa Group**

Tickers: TSX: CCMM
Commodities: Copper
Project Stages: Exploration
Daniel Weir. Chief Executive Officer, **Coyote Copper Mines**

16.30 **Mining Spotlight: Renacor Resources**
Ticker: ASX: RNU
Stock Exchanges:
Project Stage: Development
Commodities: Gold, Graphite
Location of Projects: Australia
David Christensen, Managing Director, **Renascor Resources**

16.40 **Mining Spotlight**
Reserved for Atlantic Canada

16.50 **Mining Spotlight**
Reserved for Atlantic Canada

17.00 **Mining Spotlight**
Reserved for Atlantic Canada

17.10 – 17.50
Women In Mining UK Session

17.10 **Commodity Outlook – What Did We Get Right At The Start of 2026; What Did We Get Wrong?**

Panellists:
Emma Le Ster, Vice President, Investment and Financing, **La Mancha**
Helen Amos, Managing Director, Commodity Analyst**, BMO**

Moderator: Lucy Crane, Managing Director**, Women in Mining UK (tbc)**

social licence to operate. This keynote panel explores the frontier of regenerative mining, a proactive model that shifts the goalposts from basic land reclamation toward active ecosystem restoration, measurable biodiversity gains, and nature-positive outcomes. Panellists will discuss how operators can deploy cutting-edge ecological practices, from advanced seed technologies to standardised biodiversity accounting metrics like Quality Habitat Hectares (QHH), to systematically repair disrupted landscapes. By demonstrating a verifiable net-positive impact on local ecosystems during and after operations, forward-thinking mining companies can transform environmental stewardship from a legal hurdle into a powerful, data-backed business case that radically accelerates the approval of new permits.

Discussion Points

- Defining the Regenerative Framework: Shifting corporate strategy from traditional "No Net Loss" baselines to active, site-specific nature-positive investments aligned with the Global Biodiversity Framework.
- The Permitting Business Case: How presenting regulators with an ex-ante (predictive) plan for immediate, active revegetation and ecosystem services can de-risk the state's regulatory exposure and fast-track approval timelines.
- Standardising Nature Metrics: Implementing robust, externally validated accounting frameworks, such as the Taskforce on Nature-related Financial Disclosures (TNFD), to objectively quantify habitat quality and ecological restoration progress.
- Post-Mining Capital Generation: Transitioning closed mine sites into thriving ecological assets, eco-tourism hubs, or managed conservation reserves that continue to yield socioeconomic and environmental returns for local communities.

Panellists:
Xavier Saint Martin Tillet, Chief Executive Officer, Mining Business Unit, **Orano Group**
Jasmine Abrahams, Vice President Sustainability**, Ivanhoe Mines**
Vicente Mello, Senior Vice President, **AECOM**
Cornelio Delgado, Chief Sustainability Officer, International Operations**, Zijin Mining**
Moderator:
Morgan Bazilian, Director of the Payne Institute for Public Policy and Professor**, Colorado School of Mines**

17.00 **Women in Mining Drinks Reception**
Unwind after day two with drinks and networking among industry peers, hosted by Women in Mining UK.

WOMEN IN MINING

THURSDAY, 3 DECEMBER

ideon
RESOURCING TOMORROW
PLENARY THEATRE

08.50 – 10.40
Who Gets to Define What a Strategic Mineral Is?

08.00 **Registration**

08.50 **Welcoming Remarks**
Andrew Thake, Divisional Director**, Resourcing Tomorrow**

09.00 **Keynote Panel Discussion**
Who Gets to Define What a Strategic Mineral Is? And Why Does It Matter?
The designation of a mineral as "critical" or "strategic" is far from an objective geological assessment, it is a powerful tool of industrial policy, fiscal subsidy, and international diplomacy. As major economies rush to secure raw materials, the boundaries separating these definitions have become a high-stakes battleground. For instance, the European Commission separates "Critical Raw Materials" (based on supply risk) from "Strategic Raw Materials" (explicitly linked to green tech, space, and defence growth). Meanwhile, across the Atlantic, the U.S. Department of Energy and Department of the Interior regularly debate their lists, balancing whether traditional industrial pillars belong under the same security umbrella as emerging technology inputs.
This keynote panel explores the geopolitical and commercial motives behind who defines these lists and analyses the massive real-world consequences of these classifications. Crucially, the discussion will look past obvious battery metals to examine how commodities like high-grade iron ore, increasingly vital for low-carbon steelmaking and military infrastructure, are climbing the strategic priority list. Conversely, panellists will evaluate the shifting status of gold, exploring whether its traditional role as a geopolitical risk hedge and financial asset is taking on a new, strategic sovereign security dimension in an era of weaponised global banking systems.

Discussion Points:

- The Politics of the List: Examining the administrative and geopolitical criteria that Western powers, China, and emerging economies use to classify minerals, and how these lists are leveraged as weapons in trade disputes.
- The Subsidies and Funding Trigger: Analysing the direct financial impact of classification, how being designated as "strategic" instantly qualifies a project for rapid permitting, sovereign grants, and tax credits (e.g. under the EU CRMA or the US Inflation Reduction Act).
- The High-Grade Iron Ore Mandate: Evaluating how the global push for green steel via Direct Reduced Iron (DRI) technology has elevated high-purity iron ore from a bulk commodity to a highly contested strategic asset.
- Gold as a Sovereign Security Buffer: Debating whether gold should be viewed through a strategic mineral lens as central banks aggressively accumulate reserves to de-risk their exposure to Western fiat currencies and financial sanctions.
- Harmonisation vs. Sovereignty: Evaluating whether the Western alliance can successfully build a unified, cross-border standard for strategic minerals through frameworks like the Mineral Security Partnership (MSP), or if conflicting domestic industrial interests will keep supply definitions fragmented.
- Attracting Modern Capital Early: How juniors and mid-tiers can structure exploration data and early ESG compliance to attract major institutional backer and OEM financing much earlier in the project lifecycle

Panellists:
Paul Gait, Senior Vice President, Strategy, **Anglo American**
Diane Garrett, President & Chief Executive Officer, **Hycroft Mining**
Willem Middelkoop, Chief Executive Officer**, Commodity Discovery Fund**
John Welborn, Chairman, **Fenix Resources**
Moderator: Mark Fairburn, Founder and Director of Content**, StockBox (tbc)**

09.40 **Keynote Panel Discussion:**
What Does Good Exploration and Project Development Look Like? How Do You Navigate the Valley of Death? What are the Major Innovations Required

The Lassonde Curve maps the predictable, multi-year lifecycle of a mining project's market valuation, from the initial high-excitement discovery phase through the painful, capital-intensive “Orphan Period” of feasibility and permitting, and finally to asset production. Historically, traversing this curve has taken an agonising 10 to 15 years. Given the urgent, immediate global demand for critical minerals, the industry can no longer afford to move at this pace; we must compress and shorten the Lassonde Curve.

This keynote panel explores what modern, high-velocity exploration looks like when engineered for speed and precision. Panellists will examine how to bypass the traditional "needle-in-a-haystack" drilling campaigns that stretch out pre-discovery and resource-definition timelines. The discussion will focus on the major deep-tech, geological, and regulatory innovations required to compress the multi-year gaps on the curve, transforming discovery data into bankable, permitted projects in a fraction of the historical time.

Discussion Points:

- Collapsing the Orphan Period: Practical strategies for compressing the valley of the Lassonde Curve by running permitting, community engagement, and feasibility engineering in parallel rather than sequentially.
- AI and Predictive Target Generation: Deploying machine learning and planetary-scale data aggregation to slash target generation timelines from years to weeks, significantly increasing drill-hole hit rates.
- Next-Generation Subsurface Physics: Leveraging deep-tech breakthroughs, such as cosmic-ray muon tomography, airborne quantum magnetometers, and real-time downhole assaying, to map ore bodies in 3D without expensive, slow, and invasive exploratory drilling.
- Drilling Innovation and Speed: Evaluating the adoption of faster, low-impact drilling technologies (like sonic or automated rigs) that can rapidly define a resource while minimising environmental disturbance.

Panellists:
Victor J King , Senior Vice President Exploration**, B2Gold**
Sonia Scarselli, Executive Vice President, Exploration, **Endeavour**
Jan-Henk Van Konijnenburg, Strategic Advisor, **Plethora Private Equity**
Greg Kuenzel, Finance Director**, Empire Metals**
Council for Geoscience (CGS) (reserved)
Moderator: Ashleigh Collins, Vice President - Strategic Partnerships**, Fleet Space Technologies**

10.20 **Keynote Panel Discussion**
How Can The Mining Industry And Governments Produce More Minerals, Faster and Cleaner in an Uncertain World?

The modern mining industry is facing a fundamental trilemma: global society demands an exponential increase in critical minerals, requires them immediately to meet urgent climate timelines, and insists they be extracted with a near-zero environmental and social footprint, all while operating in a highly volatile geopolitical and economic landscape.

This keynote panel brings together mining executives and government policymakers to map out a unified strategy for delivering more minerals, faster and cleaner. Panellists will explore how to reconcile these seemingly contradictory goals by matching state-level regulatory reforms with industry-led deep tech adoption. The discussion will focus on building resilient, high-speed supply chains that leverage public-private co-investment to accelerate project timelines, deploy zero-emission extraction technologies at scale, and insulate critical mineral networks from sudden geopolitical shocks.

Discussion Points:

- Solving the Volume-Velocity-Value Trilemma: Designing operational and policy frameworks that allow mining companies to radically accelerate production timelines without sacrificing ESG compliance or local community trust.
- Decarbonising the Extraction Frontier: Evaluating the commercial deployment of heavy-duty fleet electrification, green hydrogen hauling, and renewable microgrids to eliminate the scope 1 and 2 emissions of high-volume mining.
- Sovereign De-Risking and Capital Protection: How governments can use long-term price floors, off-take guarantees, and strategic stockpiling to shield miners from predatory market manipulation and encourage rapid capacity building.
- Next-Generation Processing Breakthroughs: Leveraging advanced subsurface intelligence, automated sorting, and chemical leaching innovations to extract higher yields from existing footprints and lower-grade ores.
- Geopolitical Resilience in Fractured Markets: Navigating the realities of fragmented supply chains and resource nationalism by building secure, trusted regional processing hubs and multi-lateral trading blocks.

Panellists:
Ross Beaty, Chairman**, Equinox Gold; Chairman, Lumina Metals;** and Chairman Emeritus**, Pan American Silver**
Craig Miller, Chief Executive Officer, **Valterra Platinum**
John Herron, Minister of Natural Resources, **New Brunswick**
Sonia Scarselli, Executive Vice President, Exploration**, Endeavour**
Moderator:
Nichole McCulloch, Managing Director**, Stratum International**

RESOURCING TOMORROW

Beyond the Echo Chamber: Turning Talk into Action

30 November: Government Roundtable (Invite only), Canada House, London
1 – 3 December: Conference and Exhibition, Business Design Centre, London

RESOURCING TOMORROW PLENARY THEATRE

11.00 – 13.00

Deploying Capital Across The Mining Value Chain

11.00 **Keynote Panel Discussion**
Alternative Financing Models: Moving Beyond Equity, Exploring the Rise of Streaming, Royalty Deals, Blended Finance, Government Financing, Tether, and "Defence-Linked" Capital in the Project Financing Mix

As traditional equity markets tighten and institutional investors become increasingly risk-averse, mining juniors and mid-tiers are finding standard public listings insufficient to fund capital-intensive project developments. This panel explores the massive shift toward alternative financing models that are fundamentally rewriting the project financing mix.

Panellists will dissect the mainstreaming of streaming and royalty deals, alongside the rise of highly strategic, non-traditional funding mechanisms. The discussion will investigate how developers are utilising blended finance, combining development bank loans with private capital, and navigating the surge of government financing tied to sovereign resource security. Most notably, the session will confront the frontier of capital injection: from the deployment of cryptocurrency reserves (such as Tether-backed commodity financing) to the emergence of highly specialised "defence-linked" capital, where Western militaries and national security funds directly bankroll critical mineral projects to insulate sovereign defence supply chains.

Discussion Points

- The Scaling of Royalties and Streams: How modern streaming structures are evolving beyond precious metals to provide flexible, non-dilutive construction capital for base and critical mineral projects.
- Sovereign and Blended Finance Mobilisation: Navigating the complex requirements of securing export credit agency (ECA) backing and government grants designed to de-risk projects for traditional commercial lenders.
- The Frontiers of Unconventional Capital: Evaluating the entry of digital asset giants, stablecoin issuers like Tether, and private family offices looking to back physical commodity production as an inflationary hedge.
- The Strategic Defence Mandate: Analysing how "defence-linked" capital from agencies like the U.S. Department of Defence (via the Defence Production Act) or NATO innovation funds is altering project economics and fast-tracking development.

Panellists:

RESOURCING TOMORROW LEADERSHIP ROUNDTABLE THEATRE

09.00 – 10.30

Translating Agreements to Action – Delivering the Mineral Partnerships of The Future

09.00 **Leadership Roundtable:**
Translating Agreements to Action – Delivering the Mineral Partnerships of the Future

As industrial policy evolves on both sides of the Atlantic, how can governments, miners, buyers, and investors work together to translate shared ambitions into commercially viable projects, stronger markets and long-term industrial and supply chain stability? Additionally, where are US, Canada, Australian and EU priorities converging, and how can that momentum be translated into investment, innovation, and industrial growth?

Discussion Topics:

- Mapping the Transatlantic Opportunity - The US/EU MoU marks a shift in ambition. But where are priorities genuinely converging on minerals, manufacturing, and industrial competitiveness, and where do tensions remain? What does deeper public-private collaboration realistically look like from here?
- Turning Resource Potential into Investable Projects - What policy, financing, and market signals are moving investment decisions right now? How can governments reduce barriers without undermining investor confidence, and what's still missing?
- Demand Visibility and Value Chain Integration - Offtake uncertainty remains one of the biggest obstacles to project finance. How can miners, processors, manufacturers, and end-users create the demand signals that unlock long-term investment? What partnership structures are proving effective?
- Building Competitive Markets for Critical Minerals - How can greater market transparency, pricing mechanisms and trade cooperation support greater investment and market activities? What lessons can we share across domestic/international jurisdictions to strengthen market resilience and efficiency?

Participants
Karim Dahou, Deputy Director and Head of the China Unit, Global Relations and Cooperation Directorate, **OECD**
Veronique Steukers, President, **Nickel Institute**
Mahnaz Khan, Vice President of Policy, **Silverado Policy Accelerator**
Alicia Polo y La Borda – Executive Director Critical Minerals Strategy and Advancement, **Colorado School of Mines**
Claude De Baissac, Founder & Chief Executive Officer, **Eunomix**

mines and money INVESTMENT THEATRE

10.00 – 13.00

Gold Keynote, Mining Spotlights and Mining Pitch Battle

10.00 **Gold Keynote: Back to the Monetary Future**

Drawing from the 20th anniversary edition of the globally acclaimed In Gold We Trust report, Ronald-Peter Stöferle' s keynote address delivers a comprehensive macroeconomic breakdown of the precious metals sector. As global debt levels surge and traditional assets face structural vulnerabilities, Stöferle applies Austrian School economics to analyse the fundamental breakdown of the classic 60/40 investment portfolio. The address cuts through market noise to explain why gold is not merely a defensive safe haven, but an actively remonetising asset driven by massive, systemic shifts in global banking and the end of the Pax Americana.

Stöferle provides critical strategies for navigating this "Golden Decade," detailing how severe fiat currency debasement and structural stagflation are forcefully redirecting capital. He explores how central bank reserve policies, de-dollarisation trends, and new digital innovations like tokenised gold assets are fuelling a powerful demand surge. Ultimately, this presentation outlines the path forward for mining equities and hard assets as they position for a multi-year bull run.

- The Broken 60/40 Portfolio: Why traditional bonds no longer offer reliable diversification against equity risk, leaving institutional capital forced to find alternatives in hard assets.
- The Creeping Remonetisation of Gold: How the fracturing global monetary order and aggressive central bank buying are returning gold to its historical status as the ultimate monetary anchor.
- The Squeeze on Mining Stocks: Why premium gold producers and exploration operators remain highly undervalued relative to record-high physical gold prices, creating significant leverage for investors.
- Silver and Asset Convexity: A deep dive into silver's dual role as a monetary hedge and critical component in the energy transition, offering explosive asymmetric upside potential.

Ronald Peter Stöferle, Partner**, Incrementum AG**

10.30 – 12.50

Mining Spotlights and Pitch Battle

10.30 **Mining Spotlight**
Reserved for Atlantic Canada

10.40 **Mining Spotlight**
Reserved for Atlantic Canada

Namrata Thapar, Global Director for Metals & Minerals, **World Bank Group**
Caroline Donally, Managing Partner, **Sprott**
Seil Song, Portfolio Manager, **Orion Resource Partners**
African Exploration Mining and Finance Corporation (AEMFC) (reserved)

Moderator: Julie Durant, Founder, **Market Motion Media (tbc)**

11.40 **Keynote Panel: Business Nordics**

12.00 **Keynote M&A & Financing Panel Discussion**
Lessons From the Last 12 Months and Bold Predictions for 2027

Following a blockbuster period that saw global mining M&A activity hit its highest value in over a decade, surpassing $93 billion in full-year 2025 and accelerating into massive mega-deals through the first half of 2026, the corporate consolidation landscape has fundamentally shifted. No longer driven purely by standard cyclical synergies, today's deal cycle is intensely policy-driven, nationalistic, and focused on long-term resource security. High-profile, multi-billion-dollar plays, such as the massive Anglo-Teck merger, Rio Tinto's acquisition of Arcadium Lithium, and high-stakes consolidation across the gold and base metals sectors, have rewritten the industry playbook.

This keynote panel brings together top corporate development executives, investment bankers, and legal architects to review the definitive lessons of the last 12 months. Panellists will go beyond retrospective analysis to deliver bold, high-conviction predictions for 2027, mapping out where the next wave of capital will strike as mining majors and tech hyperscalers aggressively compete for tier-one ore bodies.

Discussion Points

- Anatomy of the 2025–2026 Megadeal Boom: Dissecting the strategic drivers, premium valuations, and boardroom lessons from the past year's largest transactions, including the massive consolidation of copper and critical mineral pure-plays.
- The Rise of the "Natural Owner": Why modern acquirers are abandoning generic, sprawling conglomerates to pursue highly disciplined asset-matching, focusing explicitly on assets where they hold a unique technical, infrastructure, or operational advantage.
- Gold Consolidation at the Peak: Analysing the furious rush of M&A and corporate tie-ups among mid-tiers and majors looking to secure long-life reserves while gold prices hover near historic highs.
- The Policy-Driven Deal Landscape: Navigating the realities of heightened antitrust scrutiny, western foreign investment restrictions, and the growing role of sovereign wealth and state-backed financing in clearing cross-border mining mergers.

Marina Demidova, Head of Communications, **Cobalt Institute**
Facilitated by:
Morgan Bazilian, Director of the **Payne Institute** for Public Policy and Professor, **Colorado School of Mines**

10.30 – 12.00

Aligning Expectations on Responsible and Resilient Mineral Supply Chains

10.30 **Leadership Roundtable:**
Aligning Expectations on Responsible and Resilient Mineral Supply Chains

This session brings together public actors from different governments, mining companies, and downstream companies and investors to explore whether there is a link between responsible sourcing and resilient supply chains.

The roundtable will kick off with the question: "Is there a link between resilience and responsible sourcing?" It aims to address whether these two objectives are mutually exclusive or if they can both be achieved simultaneously, and if so, how

Participants
Veronique Steukers, President**, Nickel Institute**
Andrew Bogrand, Policy Lead – Human Rights and Natural Resource Justice**, Oxfam**
Chrysantha Davis, Responsible Sourcing**, Cisco**
Norman Mukwakwami, Global Head of Responsible Sourcing, **Trafigura**
Jill Cooper, Director Responsible Investing, **Orion Resource Partners**
Chris Galvin, Head of Outreach, **ICoCA**
Jamie Williamson, Executive Director, **ICoCA**
Miranda Werstiuk, Chief Revenue Officer, **Monetary Metals**
Isabel Cane, Board Member, **Alliance Critical Minerals (ACM) Fund**
Stefan Crets, Executive Director**, CSR Europe**
Senior representatives**, Volkswagen**
Victoria Bowman, Senior Advisor, **Institute for Human Rights and Business**
Guy Henley, Head of Sustainability**, Hartree Metals**
Reserved Government of Nova Scotia
Emily Stewart, Head of Policy and EU Relations, Transition Minerals**, Global Witness**
Dr Penda Diallo, Associate**, African Leadership Centre**
Francesco Gattiglio, Vice President External Affairs Europe**, Albemarle**
Pim Kalisvaart, Principal, **Hawke's Point**
Robert Pijpers, Senior Advisor, **European Partnership for Responsible Minerals**

10.50 **Mining Spotlight**
Reserved for Atlantic Canada

11.00 **Mining Spotlight: Thor Explorations**
Ticker: AIM: THX, TSXV: THX
Stock Exchanges:
Project Stage: Exploration
Commodities: Gold
Location of Projects: Canada
Segun Lawson, Chief Executive Officer**, Thor Explorations**

11.10 **Mining Spotlight: Globex Mining Enterprises**
Location: Canada
Tickers: OTC: GLBXF, TSX: GMX
Commodities: Copper, Gold, Iron Ore, Lithium, Manganese, Silver, Uranium
Project Stages: Development, Exploration
David Christie, President and COO, **Globex Mining Enterprises**

11.20 **Mining Spotlight: Altamin**
Ticker: AZI
Stock Exchanges: ASX
Project Stage: Exploration
Commodities: Lithium
Location of Projects: Italy
Geraint Harris, Managing Director, **Altamin**

11.30 **Mining Spotlight: Cobra**
Ticker: COBR
Stock Exchanges: LSE
Project Stage: Exploration
Commodities: Rare Earth Metals
Location of Projects: Australia
Rupert Verco, Managing Director, **Cobra PLC**

11.40 **Mining Spotlight: TruSilver Metals**
Ticker:
Stock Exchanges: Private
Project Stage: Exploration
Commodities: Gold, Silver
Location of Projects:
Michael Gross, President and CEO**, TruSilver Metals**

11.50 **Mining Spotlight: Orbit Resources**
Ticker: ASX: OBT
Stock Exchanges: ASX
Project Stage: Exploration

- Bold Predictions for 2027**:** Anticipating the next major thematic trends for the coming year, including the potential for hostile counter-cyclical bids, joint-venture restructurings, and downstream tech companies taking direct ownership stakes in operating mines.

Panellists
Dan Breeze, SVP Corporate Development, **Royal Gold**
Ross Allister, Managing Director**, Peel Hunt**
Mike Van Akkooi, Executive Vice President - Metals, Alloys and Magnets Division, **Energy Fuels**
Jason Frey, Director, Office of Infrastructure & Critical Minerals**, U.S. International Development Finance Corporation (DFC)**
Moderator:
Shea Small: Co-Head, Mergers and Acquisitions, **McCarthy Tétrault**

Roland Chavasse, Secretary General, **International Lithium Association (ILiA)**
Facilitated by OECD and RMI
Louis Maréchal – Senior Advisor**, OECD**
Fabiana Di Lorenzo, Senior Director, **Responsible Minerals Initiative**

Commodities: Copper, Gold, Rare Earth Metals, Zinc
Location of Projects: Australia
Jeneta Owens, Managing Director, **Orbit Resources**

12.00 **Mining Spotlight: Scottie Resources**
Ticker: FRA:SR8, OTC: SCTSF, TSXV: SCOT
Stock Exchanges:
Project Stage: Exploration, Development
Commodities: Gold, Silver
Location of Projects: Canada
Brad Rourke, President and Chief Executive Officer**, Scottie Resources**

12.10 **Mining Spotlight: Yukon Metals**
Ticker: YMC
Stock Exchanges: CSE
Project Stage: Exploration
Commodities: Copper, Gold, Lead, Zinc
Location of Projects: Yukon, Canada
Jim Coates, Chief Executive Officer and Director, **Yukon Metals**

12.20 **Mining Spotlight: Critca Minerals**
Ticker: CRI
Stock Exchanges: ASX
Project Stage: Exploration
Commodities: Rare Earth Metals
Location of Projects: Australia
Jacob Deysel, Chief Executive Officer, **Critica**

12.30 **Mining Spotlight: Axel Rare Earths**
Ticker: ASX: AXL
Stock Exchanges: ASX
Project Stage: Exploration
Commodities: Rare Earth Metals
Location of Projects: Brazil
Patience Mpofu, Managing Director, **Axel Rare Earths**

12.40 **Mining Spotlight: Laurion Mineral Exploration**
Location: Canada
Tickers: OTC: LMEFF, TSXV: LME
Commodities: Gold
Project Stages: Development, Exploration
Cynthia Le Sueur Aquin, President and CEO, **Laurion Mineral Exploration**

12.50 **Mining Spotlight: Kupukan Grafiitti**
Ticker:
Stock Exchanges:
Project Stage: Exploration
Commodities: Graphite
Location of Projects: Finland
Juha-Matti Kekki, Project Geologist, **Kupukan Grafiitti**

13.00 **Mining Pitch Battle**
Three mining projects. Five natural resources investors. One winner. The Mining Pitch Battle will have three mining companies pitch for just three minutes, followed by an in-depth seven-minute Q&A session from the investor panel as the miners battle it out to become the winner.

Contestants:
Michael Jones, Managing Director, **Impact Minerals**

Judges:
Kassi Beisembetov, Managing Partner, **Alphamar**
Nicholas Boyd-Mathews, Chief Investment Officer and Director, **Janah Capital**, Portfolio Manager, **ICM Global Funds**
Alain Corbani, Portfolio Manager**, Montbleu Finance**
Antony Rowe, Managing Director, **Arrowpoint Mining Capital**
David Sacht, Managing Director, **DASA Partners**

Emcee:
Chris Cann, Managing Director, **Ask Harbour**

12.30 Networking Lunch (Gallery Bays)

RESOURCING TOMORROW PLENARY THEATRE

14.00 – 16.00

Beyond the Echo Chamber: Turning Talk Into Action

14.00 **Keynote Panel Discussion:**
Lesson From The Frontline: Where Can The Biggest Technology Gains Be Made In Mining And Is The Industry Investing In The Right Places?

While mainstream venture capital pours billions into software-driven AI startups, the mining sector's most critical operational hurdles remain firmly rooted in physical reality: breaking materials, processing, and moving them more efficiently. This candid frontline panel tackles the stark misalignment in current technology investment. Featuring insights from industry leaders like Mark Frayman, who established BHP Ventures before launching Orion Industrial Ventures, the session confronts why internal corporate venture arms, such as Rio Tinto Tech Ventures, frequently face roadblocks when trying to scale hard-tech innovations.

Panellists will dissect the bureaucratic bottlenecks, multi-layered management structures, and internal communication silos that cause vital physical technologies to stall at the operational level rather than achieve site-wide deployment. Crucially, the debate will argue that mining's persistent permitting crises are fundamentally technology failures; by relying on forty-year-old extraction and processing methods that produce massive, hazardous tailings,

RESOURCING TOMORROW LEADERSHIP ROUNDTABLE THEATRE

12.00 – 13.30

Radical and Daring Approaches to Address Mining's Reputational Challenge and Opportunity

12.00 **Radical and Daring Approaches to Address Mining's Reputational Challenge and Opportunity**

ICMM

A senior level workshop to consider fresh, radical and daring approaches to addressing mining's reputational challenge and opportunity.

Premise:

Perceptions about mining and metals in many parts of the world are 20 years behind the reality, bringing low trust, public suspicion and policy-maker reluctance to act. This affects companies' ability to plan and deliver the vital materials required by society for the future, threatening the energy transition as well as nations' commercial, economic, security and social ambitions. Our efforts to change this have only been partially successful - and there's been a lot of talk about the problem but not many new innovations. It's time for new approaches. What should those be?

The event:

minesandmoney INVESTMENT THEATRE

13.50 – 15.00

Mining Spotlights

13.50 **Session Chair:**

14.00 **Mining Spotlight: Westwater Resources**
Ticker: NYSE: WWR
Stock Exchanges: TSXV
Project Stage:
Commodities: Gold
Location of Projects: United States
Terence Cryan, Executive Chairman, **Westwater Resources**

14.10 **Mining Spotlight E3 Lithium**
Ticker: OTC: EEMMF, TSXV: ETL
Stock Exchanges:
Project Stage: Exploration
Commodities: Lithium
Location of Projects: Canada
Brian Newmarch, Chief Financial Officer**, E3 Lithium**

14.20 **Mining Spotlight Seva Mining**
Location: Ontario
Tickers: TSXV: SEVA
Commodities: Gold
Project Stages: Exploration

mining majors are presenting regulators and communities with unviable legacy proposals that invite rejection.

Discussion Points

- The Hard-Tech Funding Gap: Why mainstream venture capital systematically favours low-capex AI solutions over the foundational, high-capex innovations needed to optimise breaking, processing, and moving physical materials.
- Why Corporate Mining Tech Ventures Stumble: Diagnosing the systemic failure points within majors, specifically how multi-layered management approvals and disconnected internal divisions trap breakthrough hardware in perpetual "pilot purgatory."
- Permitting as a Technological Failure: Confronting the reality that the industry's social licence and regulatory delays stem from a reliance on outdated legacy processing methods that generate unacceptable waste profiles.
- Engineering Out the Tailings Pond: How shifting investment heavily toward zero-waste processing and revolutionary material handling can transform a project's environmental footprint, giving regulators a proposition they can actually say yes to.

Panellists:
Mark Frayman, Managing Partner**, Orion Resource Partners**
Anu Ojha, Chief Technology Officer**, UK Space Agency**
Jef Caers, Founder**, Stanford Mineral-X**
Tania Devoti, President & Chief Executive**, Obzervr**

Moderator: Wendy Tyrrell – Managing Director**, The Long View (tbc)**
Chris Cann, Managing Director**, Ask Harbour (tbc)**

14.40 **Technology Pitch Battle**
Three tech start-ups. Five tech investors/mining companies. One winner. The Technology Pitch Battle will have three tech start-ups pitch for just three minutes, followed by an in-depth seven-minute Q&A session from the investor panel as the start-ups battle it out to become the winner. At the end of the session each judge will give their reasons for which is the most exciting tech start-up and why.

Contestants:
Marcos de Paiva Bueno, Founder & CEO, **Geopyörä**
Oliver Crofts, Chief Executive Officer, **MINML**

Judges:
Roby Stancel, Managing Partner, **Innovation Architects**
Nicholas Andruschak, Vice President**, Chrysalix Venture Capital**
Andrew Scott, Interim CEO**, Global Mining Guidelines Group (GMG)**
William Rowley, Associate**, Climate Investment**

Emcee:

30-40 participants with a mix of industry and non-industry leaders who are each encouraged to submit their one radical idea for changing industry perceptions ahead of the event. What has worked in other industries or sectors? What have we been too conservative to try in the past? What opportunities does technology give us today that didn't exist yesterday?

Those ideas will be collated, and participants will discuss, workshop and then vote on them, choosing a small to be carried forward band brought to life.

Expect a no holds barred, anything goes, approach from some of the industry's most important friends and family, freed to be daring and take risks.

We will aim for a mix of industry and non-industry voices - including from mining companies, investors, governments, associations, civil society groups, academics - and at least 15% of the audience needs to be below the age of 25 to ensure that we get a perspective from those who are the industry's future talent and leaders.

Participants:

Ben Chalmers, Senior Vice President **National Mining Association of Canada**
Jennifer Prospero, Senior Director, Sustainability**, Eldorado Gold**
Georges Lequime, Portfolio Manager, **Amati Global Investors**
Pereshia Berlenbach, Partner**, Earth Resource Investments**
Assheton Carter, Chief Executive Officer, **TDi Sustainability**
Chris Galvin, Head of Outreach, **ICoCA**
Jamie Williamson, Executive Director, **ICoCA**
Nicky Hristov, Industry Advisor
Tal Lomnitzer, Senior Investment Manager, **Janus Henderson Investors**
Tim Biggs, Professor of Practice, Management and Mining, **University of Exeter**
Estelle Levin-Nally, Chief Executive Officer and Founder, **Levin Sources**
Mahdeia Hidary , Graduate BA Earth Sciences**, University of Cambridge**
Ria Bhojani, Graduate BA Earth Sciences, **University of Oxford**
Christopher Vandome, Research Fellow**, Chatham House**
Rhys Jones, Studying Geophysics**, Imperial College**
Andy Rynne, Studying Exploration and Mining Geology**, Camborne School of Mines**
Dr Ekpen Omonbude, Senior Policy Advisor, **IISD**
Andrew Jacob, Standards and Advocacy – Group Sustainability, **BHP**
Two Leading Defence Manufacturers
Jaguar Land Rover

Facilitated by:

Ranj Pillai, Chief Executive Officer**, Seva Mining**

14.30 **Mining Spotlight Gemdale Gold**
Ticker: Private
Stock Exchanges: Private
Project Stage:
Commodities: Copper, Gold, Nickel
Location of Projects**:**
Patrick Chidley, Partner, **Gemdale Gold**

14.40 **Mining Spotlight: Eloro Resources**
Ticker: TSXV: ELO
Stock Exchanges: TSXV
Project Stage: Exploration, Development
Commodities: Gold, Lead, Silver, Zinc
Location of Projects: Bolivia, Peru

14.50 **Mining Spotlight Abenójar Tungsten**
Ticker:
Stock Exchanges:
Project Stage: Development
Commodities: Gold,
Location of Projects: Span

Gonzalo Garcia San Miguel, Chief Executive Officer**, Abenójar Tungsten**

15.00 – 16.00
Mining Spotlights

15.00 **Mining Spotlight: West Coast Silver**
Ticker: WCE
Stock Exchanges: ASX
Project Stage: Exploration
Commodities: Silver
Location of Projects: Australia
Serge Smolonogov, Chief Executive Officer, **West Coast Silver**

15.10 **Mining Spotlight: Alara Resources**
Ticker: ASX: AUQ
Stock Exchanges: ASX
Project Stage: Production
Commodities: Copper
Location of Projects: Oman
Peter Lee, Executive Chair, **Alara Resources**

15.20 **Mining Spotlight: Quatro Metales**
Location: Ecuador
Tickers: Private
Commodities: Gold
Project Stages: Development
Adam Collins, Shareholder Relations Manager. **Quatro Metales**

Kal Ruberg, Mentor, Creative Destructive Lab and Chief Executive Officer, **Karu Advisory (tbc)**

15.20 **Resourcing Tomorrow in Review**
Key takeaways from members of the 2026 Advisory Board and Looking Forward to Resourcing Tomorrow Hong Kong and 2027

Panellists:
Gracelin Baskaran, Director, Critical Minerals Security Program, **CSIS**
Geoffrey Pyatt, Senior Managing Director for Energy and Critical Minerals, McLarty, Former Assistant Secretary of State for the Bureau of Energy Resources**, U.S. Government**
Elaine Dorward-King, Independent non-Executive Director, **Sibanye-Stillwater and Kenmare Resources**

Moderator: Andrew Thake, Divisional Director, **Resourcing Tomorrow**

Rohitesh Dhawan, President and Chief Executive Officer, **International Council of Mining and Minerals (ICMM)**

13.30 – 15.00

Building Resiliency, Transparency and Traceability in the Battery Supply Chains

13.30 **Building Resiliency, Transparency and Traceability in the Battery Supply Chains**

The roundtable will address the critical imperatives of constructing a robust, ethical, and secure battery supply chain amid escalating geopolitical risks and tightening regulatory frameworks.

Central to the discussion is the implementation of the EU Battery Passport requirements, which mandate digital transparency for batteries entering the European market. Executives will examine the operational challenges of mapping complex upstream networks to report on carbon footprint, recycled content, and ethical sourcing. The panel will explore how sharing this standardised data across borders can foster market-wide accountability, transforming regulatory compliance from a cost centre into a competitive advantage for resilient organisations.

Concurrently, the roundtable will pivot to urgent logistical vulnerabilities, specifically examining recent trade disruptions in the Straits of Hormuz. As a vital maritime chokepoint, instability in this region directly impacts the transit of critical minerals, chemical precursors, and components destined for global manufacturing hubs. Participants will analyse the ripple effects of these bottlenecks, including soaring freight insurance, prolonged transit times, and sudden material shortages, which underscore the fragility of just-in-time inventory models.

To bridge these two realities, leaders will debate strategies for balancing transparency with operational security. The session will highlight how advanced traceability technologies, such as blockchain and decentralised digital ledgers, can provide real-time visibility during geopolitical crises, enabling companies to dynamically reroute shipments and verify alternative suppliers without sacrificing compliance

Participants:
Norman Mukwakwami, Global Head of Responsible Sourcing**, Trafigura**
Roland Chavasse, Secretary General, **International Lithium Association (ILiA)**
Francesco Gattiglio, Vice President External Affairs Europe **Albemarle Corporation**
Donald Sadoway, Program Director, MIT (**Massachusetts Institute of Technology)**
Graham Lee Head of Battery Passport Programme**, Global Battery Alliance**
David Abraham, Principal, **Material Strata**
Anne Lauenroth, Deputy Head of Department, **BDI**

15.30 **Mining Spotlight:**

15.40 **Mining Spotlight:**

15.50 **Mining Spotlight:**

Robert Bayliss, Technical Lead – CRM Facility, **InnoEnergy**
Richard Taylor, Chief Executive Officer, **Battery Britain**
Ian Constance, Chief Executive Officer, **Advanced Propulsion Centre UK**

ideon
RESOURCING TOMORROW
PLENARY THEATRE

16.00 – 17.00

Pitch Battle Grand Final

16.00 **Pitch Battle Grand Final**

Over the last 3 days, 16 mining projects will have been whittled down to 4 – who will be the winner?
Judges:
Finalists
- Winner Pitch Battle: Gold & Precious Metals
- Winner Pitch Battle: Critical Metals
- Winner Pitch Battle: Copper, Uranium & Base Metals
- Winner Pitch Battle: (4th heat, topic TBC)

Judges
Mark Burridge, Managing Partner, **Baker Steel**
Caroline Donally, Managing Partner, **Sprott**
David Street, Chief Executive Officer, **Tembo Capital**
Gervais Williams, Head of Equities, **Miton Group**
Tal Lomnitzer, Senior Investment Manager, **Janus Henderson Investors**
Emcee: Julie Durant, Founder, **Market Motion Media**

17.00 **Close of Conference**

18.30 **Awards and Gala Dinner at the Royal Horticultural Halls**
To secure your seat or table, please send email to connect@resourcingtomorrow.com

RESOURCING TOMORROW OUTSTANDING ACHIEVEMENT AWARDS & GALA DINNER

New & Returning Features

30 November - 3 December 2026

HOUSES OF PARLIAMENT BREAKFAST BRIEFING
30 NOVEMBER

In partnership with the Critical Minerals Association UK, this breakfast briefing opens London Mining Week inside the Houses of Parliament.

Bringing together government representatives and senior industry leaders, the session provides a focused setting for high-level discussion at the centre of UK policymaking.

GOVERNMENT ROUNDTABLE
30 NOVEMBER

Returning for its fourth year, and following participation from 66 governments in 2025, the Government Roundtable brings together ministers, policymakers and senior industry leaders for a focused discussion on the future of critical minerals.

This year's theme, Turning Policy Into Action, reflects the growing urgency to move beyond strategy and into delivery. Discussions will centre on:

- Building resilient, collaborative mining supply chains
- Financing projects across the full value chain
- Advancing sustainability through cross-industry cooperation
- Accelerating technology and innovation

The session will be followed by an exclusive Government Reception, providing further opportunity to continue conversations in a more informal setting.

LEADERSHIP ROUNDTABLES
1 – 3 DECEMBER

Back by popular demand, the Leadership Roundtables bring together senior decision-makers for closed-door, 90-minute discussions on the key challenges shaping the mining sector.

Held under the Chatham House Rule, these sessions are designed to enable open, informed dialogue among those actively driving the industry forward.

WOMEN IN MINING

LOUNGE

The Women in Mining UK Lounge will return as a dynamic space for networking and collaboration at Resourcing Tomorrow. This lounge provides a welcoming environment for professionals to connect and engage in discussions, highlighting the importance of diversity and inclusion in the mining industry.

It offers opportunities for women to collaborate, innovate, and drive change.

NEW

INNOVATION HUB
1 – 3 DECEMBER

The Innovation Hub provides a dedicated space for technologies shaping the future of mining.

Bringing together startups, technology providers and industry leaders, the Hub showcases developments across exploration, processing, automation and sustainability. Designed as an open, interactive environment, it features live demonstrations, immersive experiences and opportunities to engage directly with those developing and deploying new solutions.

For more information, please contact connect@resourcingtomorrow.com

Key Event Features

1 - 4 December 2026

RESOURCING TOMORROW

MINING PITCH BATTLES
1 – 3 DECEMBER

The Mining Pitch Battles return to showcase mining projects in a live investor-facing format.

Across a series of rounds, companies present to a panel of industry experts, combining short pitches with in-depth questioning.

The programme concludes with a Grand Final, highlighting standout projects to a room of investors and senior industry participants.

COUNTRY / STATE / PROVINCE PAVILIONS AND SEMINARS
1 – 3 DECEMBER

Explore a region's mining potential through dedicated pavilions that showcase key projects, innovations, and regional strengths. These pavilions bring together multiple companies, offering valuable insights into areas such as critical minerals, sustainability, and mining innovation.

Each pavilion provides a unique perspective on the region's resources and expertise, helping attendees deepen their understanding of the global mining landscape.

There will also be an accompanying series of seminars about each region's mineral prospects and opportunities.

NEXT GENERATION PROGRAMME
1 – 3 DECEMBER

The Next Generation Programme connects students with the mining industry through a structured programme of activity.

Participants gain exposure to the sector through dedicated conference sessions, guided exhibition tours and on-floor activity, alongside a careers-focused networking session on 1 December. The programme supports early engagement with the industry while creating opportunities for companies to connect with emerging talent.

To get involved, please email connect@resourcingtomorrow.com

AWARDS & GALA DINNER
3 DECEMBER

The Gala Dinner and Awards brings together senior figures from across the mining sector to recognise achievement and industry contribution.

The evening provides an opportunity to host clients and connect with industry leaders in a formal setting, while celebrating excellence across the global mining industry.

Categories for 2026 include Best Exploration Discovery, Mining Leader, of the Year, Best Sustainability Initiative by a Mining Company, Best Industry Sustainability Initiative, Rising Star of the Year, Operational Transformation of the Year, Mining Deal of the Year, Women in Mining Award and Lifetime Achievement Award.

RESOURCING TOMORROW

CONFERENCE & EVENTS AWARDS 2026
BEST UK CONFERENCE FINALIST

Beyond the Echo Chamber: Turning Talk into Action

1 - 3 December 2026, London

ENQUIRE TODAY

resourcingtomorrow.com
connect@resourcingtomorrow.com

The Anchor of LONDON MINING WEEK

BROUGHT TO YOU BY BEACON